INTRODUCTION
The Titan Student Centers is a major component of the Associated Students, CSUF, Inc., and includes the operations of the Titan Student Union, the Student Recreation Center and Irvine Campus Fitness Center and Lounge. Each regularly matriculated CSUF student pays a Student Body Center Fee which is dedicated solely for the repayment of bond obligations associated with construction of the student union and recreation center facilities, as well as, funding reserves for the future construction and repair and maintenance needs of these facilities. In addition, these student fees and locally generated revenues fund all operations of the Titan Student Centers. The fee is $134 per academic semester, $60 for the summer academic session.

The Titan Student Union (TSU) first opened in 1976 and was later expanded in 1992. In fall of 2013, the California State University’s Board of Trustees approved an estimated $20 million dollar renovation and expansion of the student union. This effort will be funded entirely by available cash reserves. This project is in response to increased demand for the facility and required mechanical system upgrades. The first phase of mechanical system improvements was completed during the 2013-14 year. In fall 2014, all CSUF students, faculty, staff and administrators were invited to preview the three final design concepts under consideration. The review period for each design concept and technical proposal was completed in November and the team of PCL (general contractor) and Steinberg (architects) was selected as the design/build team finalist. In March 2015, the project received schematic design approval from the California State University Board of Trustees and the project is scheduled to break ground in summer 2015.

The TSU is considered the “living room” of the campus, and serves as a primary gathering and meeting place for the university community. Many student programs and services are offered through the TSU. Examples are: study and quiet lounges, conference facilities for rent, use of the computer lab, late night study hall activities, and recreation opportunities such as bowling, billiards, and more. Food service operations in the student union represent approximately 50% of the overall campus dining program. ATM banking, ticket sales to campus events and area attractions, and other retail offerings are also available in the student union. Office space for various ASI and other Student Affairs operations are located in the TSU (Dean of Students Office, Titan Pride Center, ASI Accounting, Student Life and Leadership, etc.), all of which support out-of-classroom co-curricular student activities. More than 7,000 CSUF students visit the TSU on a typical academic day.

The Student Recreation Center (SRC) first opened in 2008. The SRC is a 95,000 square foot comprehensive recreation facility. This is the location for most of the TSC’s Titan Recreation programs. In addition to offering state of the art recreation facilities, SRC/Titan Recreation hosts extensive wellness activities including: drop-in fitness classes;
non-academic instructional classes; intramural sports activities; personal training; and more. The Student Body Center Fee entitles all CSUF students access to the SRC and more than 3,200 visit the SRC on a typical weekday.

**BENCHMARKING**
The weekly operating hours for both the Titan Student Union and the Student Recreation Center are among the most comprehensive offered by any of the 23 California State University (CSU) campuses. The per student CSUF Student Body Centers Fee is currently the lowest of any comparable program at a CSU campus offering similar facilities and services.

The Titan Student Centers has a total operating budget of $8,601,436. There are five major components within the Titan Student Centers.

- Titan Student Union
- Titan Recreation
- Program & Student Support
- Building Engineering
- Administration

**TITAN STUDENT UNION**
The Titan Student Union includes more than 140,000 square feet of facilities, offering the following services:

- Social and Quiet Lounge Areas
- Commercial Services: ATM banking, convenience store, locker service, area ticket sales, etc.
- Student Computer Lab
- Late Night Study Hall; open until 2 a.m. most nights
- Arts & Exhibit Programs
- Student Organization Office Space
- Meeting & Conference Facilities and Services, hosting approximately 4,000 campus meetings and 400 major events each year
- Food Court and Pub Dining Operations
- Titan Bowl & Billiards
- Office Space for Various ASI and Student Affairs Departments

**TITAN RECREATION**
Titan Recreation programs are largely hosted in the 95,000 square feet of the Student Recreation Center facility, offering the following services:

- Selectorized and Free Weight Strength Equipment
- Cardio Equipment
- Rock Wall and Bouldering
- Swimming Pool and Deck
- Basketball, Volleyball, Badminton, and Racquetball Courts
- Indoor Running Track
- Locker and Shower Facilities
- Spin Bike Room and Group Classes
- Group Exercise Rooms and Programs (including Dance, Martial Arts, and Cardio)
• Non-Credit Instructional Classes
• Personal Training Programs
• Summer Community Youth Programs (Day Camps and Learn to Swim)

PROGRAM & STUDENT SUPPORT
Program & Student Support includes various programmatic and student governance related cost centers not separately assigned to the operations of the Titan Student Union, Titan Recreation, or Building Engineering. Shared organizational services allocated proportionally between TSC and ASI are included in this category.

• Student Activities Programming Support
• Titan Student Centers Governing Board & Student Leadership Awards
• Marketing, Communication and Design Activities
• Accounting Services
• Human Resources
• Information Technology

BUILDING ENGINEERING
Building Engineering provides maintenance and support services for three campus buildings funded and operated by the Associated Students, CSUF, Inc. Facilities include the Titan Student Union, the Student Recreation Center, and the Children’s Center. All facets of building operations are performed by this department. This includes facilities maintenance for heating, ventilation, and cooling systems (HVAC); mechanical, electrical, and plumbing systems; landscaping and grounds keeping. Support is also provided for specialized equipment and systems including commercial kitchens; bowling pin-setters; swimming pool systems; and more.

ADMINISTRATION
Administration includes general administrative cost centers not separately assigned to the operations of the Titan Student Union, Titan Recreation, or Building Engineering.

• Insurance/Risk Management
• Emergency Preparedness
• Utilities (Water, Electrical, Natural Gas, Waste Disposal)
• Senior TSC Management and Administrative Support
• Post Retirement Health Care Contributions
• Professional Service Contracts (Audit, Legal)
TITAN STUDENT CENTERS REVENUE: FISCAL YEAR 2015-16

Student Body Center Fee/Fund transfer: $7,023,836 (82.66%)
Rent and Dining Commissions: $177,593 (2.06%)
ASB Fee Allocation: $105,000 (1.22%)
Service Chargeback: $180,276 (2.10%)
Interest Income: $25,000 (0.29%)
General Revenue: $1,089,731 (13.67%)

Total Revenue: $8,601,435 (100.00%)
# Titan Student Centers - Expense - Fiscal Year 2015-2016

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<td><strong>100.00%</strong></td>
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Titan Student Centers
Adopted Fiscal Year 2015-2016
by Activity

Titan Student Union: $2,526,838 (29%)
Titan Recreation: $2,493,298 (29%)
Building Engineering: $1,520,218 (18%)
Program and Student Support: $1,549,681 (18%)
Administration: $511,401 (6%)
Titan Student Centers
Adopted Fiscal Year 2015-2016
SBC Fee Allocation

- Building Engineering: $1,415,218 (20%)
- Titan Student Union: $2,129,552 (30%)
- Titan Recreation: $1,807,853 (26%)
- Program and Student Support: $1,549,681 (22%)
- Administration: $121,532 (2%)
# TITAN STUDENT CENTERS TOTAL

## Titan Student Centers

Fiscal Year 2015-2016 Operating Budget

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<th>Revenue</th>
<th>Total</th>
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<th>Titan Student Union</th>
<th>Titan Recreation</th>
<th>Program and Student Support</th>
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<td>(1,807,853)</td>
<td>(1,549,681)</td>
<td>(121,532)</td>
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### Titan Student Centers

**Titan Student Union Operations**

**Fiscal Year 2015-2016 Operating Budget**

#### Revenue

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<tr>
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<td><strong>Total Revenue</strong></td>
<td>$397,286 $ 157,450 $ 102,235 $ 2,875 $ - $ - $ -</td>
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#### Expense

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<tbody>
<tr>
<td>Student Leader Awards</td>
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<td>$ 45,738</td>
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# Titan Student Centers

## Titan Recreation Center Operations (SRC)

### Fiscal Year 2015-2016 Operating Budget

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<th>Total</th>
<th>Genl OPS</th>
<th>Bldg OPS</th>
<th>Front Desk</th>
<th>Rec Services</th>
<th>Cardio Weight</th>
<th>Pool OPS</th>
<th>Rockwall OPS</th>
<th>Intramural Sports</th>
<th>Group Exercise</th>
<th>Personal Training</th>
<th>Titan Youth Sports</th>
<th>Learn to Swim</th>
<th>Spec Events</th>
<th>Irvine Campus</th>
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<tr>
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<td>$685,445</td>
<td>$292,625</td>
<td>$3,400</td>
<td>$1,106</td>
<td>$1,900</td>
<td>$11,225</td>
<td>$24,664</td>
<td>$11,470</td>
<td>$17,483</td>
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<tr>
<td><strong>Total Revenue</strong></td>
<td>$685,445</td>
<td>$292,625</td>
<td>$3,400</td>
<td>$1,106</td>
<td>$1,900</td>
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<td>$24,664</td>
<td>$11,470</td>
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<th>Bldg OPS</th>
<th>Front Desk</th>
<th>Rec Services</th>
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<th>Group Exercise</th>
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<tr>
<td>Presidential Discretionary</td>
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<td>$55,687</td>
<td>$41,640</td>
<td>$32,242</td>
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</table>

| Student Fees/Fund Balance    | $(1,424,944) | $719,927 | $107,112 | $71,298    | $48,830       | $166,383      | $97,655  | $(46,939)  | $(115,331)        | $(59,964)      | $(5,991)           | $63,545           | $14,635       | $(33,640)   | $(31,902)    |
# Titan Student Centers
## Program and Student Support Services
### Fiscal Year 2015-2016 Operating Budget

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<tr>
<th>Revenue</th>
<th>Total</th>
<th>Board</th>
<th>Program Support</th>
<th>Support Services¹</th>
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</thead>
<tbody>
<tr>
<td>Rent and Dining Commissions</td>
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<td>-</td>
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<td></td>
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<tr>
<td>ASB Fee Allocation</td>
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<td>-</td>
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<td></td>
</tr>
<tr>
<td>Interest Income</td>
<td>$</td>
<td>-</td>
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<td></td>
</tr>
<tr>
<td>General Revenue</td>
<td>$</td>
<td>-</td>
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</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>$</td>
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</table>

<table>
<thead>
<tr>
<th>Expense</th>
<th>Total</th>
<th>Board</th>
<th>Program Support</th>
<th>Support Services¹</th>
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</thead>
<tbody>
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<td>$ 25,920</td>
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<tr>
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<td>$ 10,805</td>
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<td>$ 536</td>
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<td>Personnel Services, FT</td>
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<td>Personnel Services, PT</td>
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<tr>
<td>Staff Development</td>
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<tr>
<td>Insurance</td>
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<td>Benefits, FT</td>
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<td>Benefits, PT</td>
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<tr>
<td>Contingency</td>
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<td>Scholarships</td>
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<tr>
<td>Presidential Discretionary</td>
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<td><strong>Total Expense</strong></td>
<td>$ 1,549,681</td>
<td>$ 72,271</td>
<td>$ 101,500</td>
<td>$ 1,375,910</td>
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</table>

| Student Fees/Fund Balance    | $(1,549,681) | $(72,271)  | $(101,500)      | $(1,375,910)      |

¹) TSC Fee Allocation including: Accounting and Admin, IT, HR, L&P, Mark Comm D
## Building Engineering

### Titan Student Centers

**Building Engineering**

**Fiscal Year 2015 2016 Operating Budget**

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<th>Revenue</th>
<th>Total</th>
<th>Bldg Engr General</th>
<th>Bldg Engr Food Svc</th>
<th>Bldg Engr Services</th>
<th>Bldg Engr Grounds</th>
<th>Bldg Engr Systems</th>
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<tbody>
<tr>
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<td>Interest Income</td>
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<tr>
<td>General Revenue</td>
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<table>
<thead>
<tr>
<th>Expense</th>
<th>Total</th>
<th>Bldg Engr General</th>
<th>Bldg Engr Food Svc</th>
<th>Bldg Engr Services</th>
<th>Bldg Engr Grounds</th>
<th>Bldg Engr Systems</th>
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<tbody>
<tr>
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<td>Benefits, PT</td>
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<td>$ 278,014</td>
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<td>Benefits, PT</td>
<td>$ 11,132</td>
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<td>$ 4,344</td>
<td>$ 2,355</td>
<td>$ 3,679</td>
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<td>Presidential Discretionary</td>
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<tr>
<td><strong>Total Expense</strong></td>
<td>$ 1,520,218</td>
<td>$ 846,105</td>
<td>$ 38,960</td>
<td>$ 394,397</td>
<td>$ 136,941</td>
<td>$ 103,815</td>
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</table>

<p>| Student Fees/Fund Balance | $ (1,415,218) | $ (741,105) | $ (38,960) | $ (394,397) | $ (136,941) | $ (103,815) |</p>
<table>
<thead>
<tr>
<th>Revenue</th>
<th>Total</th>
<th>Admin</th>
<th>Lease</th>
<th>Emergency Preparedness</th>
<th>General Services</th>
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<td>Rent and Dining Commissions</td>
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<td>$177,593</td>
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<td>General Revenue</td>
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<td>$7,000</td>
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<td><strong>Total Revenue</strong></td>
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<td>$ -</td>
<td>$ -</td>
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<td>$389,869</td>
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<table>
<thead>
<tr>
<th>Expense</th>
<th>Total</th>
<th>Admin</th>
<th>Lease</th>
<th>Emergency Preparedness</th>
<th>General Services</th>
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<tr>
<td>Student Leader Awards</td>
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<td>Supplies</td>
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<td>Repairs &amp; Maintenance</td>
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<td>Personnel Services, FT</td>
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<td>Personnel Services, PT</td>
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<tr>
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<td></td>
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<tr>
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<tr>
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<td>$195,478</td>
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<tr>
<td>Utilities</td>
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<td>$655,000</td>
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<tr>
<td>Research Grants</td>
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<td></td>
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<tr>
<td>Benefits, FT</td>
<td>$83,895</td>
<td>$83,895</td>
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<td>Benefits, PT</td>
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<td>$304</td>
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<tr>
<td>Contingency</td>
<td>$25,000</td>
<td></td>
<td></td>
<td>$25,000</td>
<td></td>
</tr>
<tr>
<td>Scholarships</td>
<td>$ -</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Presidential Discretionary</td>
<td>$ -</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Expense</strong></td>
<td>$1,458,597</td>
<td>$291,730</td>
<td></td>
<td>$7,302</td>
<td>$1,159,565</td>
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</tbody>
</table>

| Student Fees/Fund Balance     | $(1,068,728) | $(291,730) |       | $(7,302)               | $(769,696)       |
## Titan Student Centers Proposed Budget

### Titan Student Centers Cash Flow and Operating Projection

#### CSUF Fullerton

**Fiscal Year 2015/16**

**Schedule 1**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td><strong>REVENUE FUND</strong></td>
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<tr>
<td>Prior year fund balance</td>
<td>$13,924,596</td>
<td>$6,640,929</td>
<td>$7,210,107</td>
<td>$7,240,026</td>
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<tr>
<td>Revenue from fees</td>
<td>$10,230,644</td>
<td>$10,230,428</td>
<td>$10,230,428</td>
<td>$10,230,428</td>
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<td>Int. Inc. From Revenue Fund</td>
<td>$66,642</td>
<td>$38,289</td>
<td>$38,385</td>
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<td>Other</td>
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<td>Sub-total</td>
<td>$24,221,882</td>
<td>$16,909,646</td>
<td>$17,478,920</td>
<td>$17,508,935</td>
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<td>LESS:</td>
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<tr>
<td>Adjustments &amp; Return to Ops</td>
<td>$6,100,000</td>
<td>$6,459,000</td>
<td>$7,000,000</td>
<td>$7,000,000</td>
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<tr>
<td>Net. Trans. To Int &amp; Redemt</td>
<td>$2,440,374</td>
<td>$2,440,400</td>
<td>$2,437,250</td>
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<td>Transfer to Rep &amp; Repl</td>
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<td>$400,000</td>
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<td>General Overhead Expense</td>
<td>$48,679</td>
<td>$50,139</td>
<td>$51,644</td>
<td>$53,193</td>
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<td>Transfer to Future Construction Fund</td>
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<tr>
<td>Transfer to Catastrophic Fund</td>
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<td>$350,000</td>
<td>$350,000</td>
<td>$350,000</td>
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<tr>
<td>Transfer to TSU Expansion Project</td>
<td>$8,591,900</td>
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<tr>
<td>Subtotal</td>
<td>$17,580,953</td>
<td>$9,699,539</td>
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<td>$7,240,026</td>
<td>$7,270,367</td>
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### CAMPUS OPERATION

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<tr>
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<tbody>
<tr>
<td>Ret. Of Surplus Revenue Funds</td>
<td>$6,100,000</td>
<td>$6,459,000</td>
<td>$7,000,000</td>
<td>$7,000,000</td>
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<tr>
<td>Income from Operations</td>
<td>$1,576,304</td>
<td>$1,500,713</td>
<td>$1,552,600</td>
<td>$1,591,415</td>
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<td>Int. Income/Local funds</td>
<td>$14,820</td>
<td>$25,000</td>
<td>$25,000</td>
<td>$27,183</td>
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<td>Subtotal</td>
<td>$7,691,124</td>
<td>$7,984,713</td>
<td>$8,577,600</td>
<td>$8,618,598</td>
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<td></td>
<td></td>
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<tr>
<td>Operating Expense &amp; Equipment</td>
<td>$4,319,224</td>
<td>$4,538,354</td>
<td>$4,440,439</td>
<td>$4,551,450</td>
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<td>Salaries &amp; Wages</td>
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<td>$2,668,100</td>
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<td>Staff Benefits</td>
<td>$874,104</td>
<td>$909,068</td>
<td>$951,198</td>
<td>$989,246</td>
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<td>Total Expenditures</td>
<td>$7,783,716</td>
<td>$8,115,522</td>
<td>$8,601,436</td>
<td>$8,846,789</td>
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<td><strong>Net income from Operations</strong></td>
<td>($92,592)</td>
<td>($130,809)</td>
<td>($23,036)</td>
<td>($228,191)</td>
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<tr>
<td><strong>Transfer to TSU Expansion Project</strong></td>
<td>($2,000,000)</td>
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Other Revenues and (Expenses)

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<tr>
<th></th>
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<tbody>
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<td>Capital Equipment &amp; Related Exp.</td>
<td>$81,830</td>
<td>($353,304)</td>
<td>($303,850)</td>
<td>($319,043)</td>
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<td>Depreciation</td>
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<td>Long Term and Other Liabilities</td>
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<td>Beginning Fund Balance</td>
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<td>$3,035,613</td>
<td>$2,551,500</td>
<td>$2,223,814</td>
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<td>Ending Fund Balance</td>
<td>$3,035,613</td>
<td>$2,551,500</td>
<td>$2,223,814</td>
<td>$1,676,581</td>
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DSCR (Debt Svce Coverage Ratio) 1.72 1.56 1.34 1.34

Months covered by Working Capital (Fund Balance) 7.26 4.49 3.56 3.02
### 2014-15 Fee Actuals Projection Summary

<table>
<thead>
<tr>
<th>Student Body Center Fee</th>
<th>Summer 2014</th>
<th>Fall 2014</th>
<th>Spring 2015</th>
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<tbody>
<tr>
<td>Projected Students</td>
<td>6,375</td>
<td>38,128</td>
<td>36,947</td>
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<tr>
<td>Minus Waivers</td>
<td></td>
<td>750</td>
<td>833</td>
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<tr>
<td>Conservative Estimate # Students</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
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<tr>
<td>Budgeted # of Paying Students</td>
<td>6,375</td>
<td>37,378</td>
<td>36,114</td>
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<tr>
<td>Campus Union Fee</td>
<td>$60</td>
<td>$134</td>
<td>$134</td>
</tr>
<tr>
<td>Budgeted Fees Available</td>
<td>$382,500</td>
<td>$5,008,652</td>
<td>$4,839,276</td>
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### 2015-16 Fee Projection Summary

*assume: no growth*

<table>
<thead>
<tr>
<th>Student Body Center Fee</th>
<th>Summer 2015</th>
<th>Fall 2015</th>
<th>Spring 2016</th>
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<tbody>
<tr>
<td>Projected Students</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Minus Waivers</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Conservative Estimate # Students</td>
<td></td>
<td></td>
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<tr>
<td>Budgeted # of Paying Students</td>
<td>6,375</td>
<td>37,378</td>
<td>36,114</td>
</tr>
<tr>
<td>Campus Union Fee</td>
<td>$60</td>
<td>$134</td>
<td>$134</td>
</tr>
<tr>
<td>Budgeted Fees Available</td>
<td>$382,500</td>
<td>$5,008,652</td>
<td>$4,839,276</td>
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</table>

<table>
<thead>
<tr>
<th>Student Body Center Fee</th>
<th>$10,230,428</th>
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TITAN STUDENT CENTERS FUND BALANCE ANALYSIS: SECOND QUARTER

California State University, Fullerton
Student Union Fund Balance Analysis
FY 2014-15
Second Quarter

<table>
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<th>FY 2014-15</th>
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<tbody>
<tr>
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<td>Revenue Fund</td>
<td>Main&amp;Repair/Internally Designated Capital Proj</td>
<td>Construction-Restricted, External Sources</td>
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<tr>
<td></td>
<td>948-534</td>
<td>948-534</td>
<td>948-535</td>
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<tr>
<td>10021 (Associated Students)</td>
<td>TCUOP</td>
<td>TCUCE</td>
<td>TCUMR</td>
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<tr>
<td>Prior Year Fund Balance</td>
<td>6,640,929.17</td>
<td>2,035,729.55</td>
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<td>Revenues From Fees</td>
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<td>SUB-TOTAL</td>
<td>16,355,791.67</td>
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<td>2,822,538.83</td>
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<td>EXPENDITURES</td>
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<tr>
<td>Adjustments &amp; Returns to OP’s</td>
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<td>Centrally Paid Direct Cost - Debt Service</td>
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<tr>
<td>Transfer Out to TCUCE</td>
<td>350,000.00</td>
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<td>-</td>
</tr>
<tr>
<td>Transfer Out to TCUMR</td>
<td>400,000.00</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>SUB-TOTAL</td>
<td>8,999,936.60</td>
<td>-</td>
<td>-</td>
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<tr>
<td>10021 ENDING FUND BALANCE</td>
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<td>15,149,730.75</td>
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10302 (Capital Project Management)
REVENUE
Prior Year Fund Balance | |
| SUB-TOTAL | - | - | 15,217,767.83 | - | 3,000,000.00 |
| EXPENDITURE | 68,037.08  |
| 56000117 (TSU - HVAC Mechanical System) | 68,037.08  | - | - | - |
| SUB-TOTAL | 68,037.08  | - | - | - | - |
| 10302 ENDING FUND BALANCE | - | - | 15,149,730.75 | - | 3,000,000.00 |

10220 (IT-Telecommunications)
REVENUE
Prior Year Fund Balance | 4,256.78  |
| SUB-TOTAL | - | - | 4,256.78 | - | - |
| EXPENDITURE | |
| SUB-TOTAL | - | - | - | - | - |
| 10220 ENDING FUND BALANCE | - | - | 4,256.78 | - | - |

10173 (IT-Network Operations)
REVENUE
Prior Year Fund Balance | 76,573.00  |
| SUB-TOTAL | - | - | 76,573.00 | - | - |
| EXPENDITURE | |
| SUB-TOTAL | - | - | - | - | - |
| 10173 ENDING FUND BALANCE | - | - | 76,573.00 | - | - |

TOTAL FUND BALANCE | 7,355,855.07  | 2,394,760.76 | 18,053,099.36 | 2,049,340.41 | 3,000,000.00 |
## TITAN STUDENT CENTERS FUND BALANCE ANALYSIS: THIRD QUARTER

### California State University, Fullerton

**Student Union Fund Balance Analysis**

**FY 2014-15**

**Third Quarter**

<table>
<thead>
<tr>
<th></th>
<th>Revenue Fund</th>
<th>Main &amp; Repair / Internally Designated Capital Proj</th>
<th>Construction Restricted, External Sources</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>TCUOP</td>
<td>TCUCE</td>
<td>TCUMR</td>
</tr>
<tr>
<td><strong>10021 (Associated Students)</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Prior Year Fund Balance</td>
<td>6,640,929.17</td>
<td>2,035,729.55</td>
<td>2,369,583.34</td>
</tr>
<tr>
<td>Revenues From Fees</td>
<td>10,019,593.41</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Int. Income</td>
<td>38,383.16</td>
<td>12,645.40</td>
<td>80,109.93</td>
</tr>
<tr>
<td>Transfer In from TCUOP</td>
<td>350,000.00</td>
<td>400,000.00</td>
<td></td>
</tr>
<tr>
<td><strong>SUB-TOTAL</strong></td>
<td>16,698,905.74</td>
<td>2,398,374.95</td>
<td>2,849,693.27</td>
</tr>
<tr>
<td><strong>EXPENDITURES</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Adjustments &amp; Returns to OP’s</td>
<td>6,459,000.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Centrally Paid Direct Cost - Debt Service</td>
<td>1,803,233.10</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transfer Out to TCUCE</td>
<td>350,000.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transfer Out to TCUMR</td>
<td>400,000.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>SUB-TOTAL</strong></td>
<td>9,012,233.10</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>10021 ENDING FUND BALANCE</strong></td>
<td>7,686,672.64</td>
<td>2,398,374.95</td>
<td>2,849,693.27</td>
</tr>
<tr>
<td><strong>10302 (Capital Project Management)</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Prior Year Fund Balance</td>
<td>-</td>
<td>-</td>
<td>15,217,767.83</td>
</tr>
<tr>
<td><strong>EXPENDITURE</strong></td>
<td></td>
<td></td>
<td>-</td>
</tr>
<tr>
<td>56000117 (TSU - HVAC Mechanical System)</td>
<td>-</td>
<td>-</td>
<td>576,302.63</td>
</tr>
<tr>
<td><strong>SUB-TOTAL</strong></td>
<td>-</td>
<td>-</td>
<td>576,302.63</td>
</tr>
<tr>
<td><strong>10302 ENDING FUND BALANCE</strong></td>
<td>-</td>
<td>-</td>
<td>14,641,465.20</td>
</tr>
<tr>
<td><strong>10220 (IT-Telecommunications)</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Prior Year Fund Balance</td>
<td>-</td>
<td>-</td>
<td>4,256.78</td>
</tr>
<tr>
<td><strong>EXPENDITURE</strong></td>
<td></td>
<td></td>
<td>-</td>
</tr>
<tr>
<td><strong>SUB-TOTAL</strong></td>
<td>-</td>
<td>-</td>
<td>4,256.78</td>
</tr>
<tr>
<td><strong>10220 ENDING FUND BALANCE</strong></td>
<td>-</td>
<td>-</td>
<td>4,256.78</td>
</tr>
<tr>
<td><strong>10173 (IT-Network Operations)</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Prior Year Fund Balance</td>
<td>-</td>
<td>-</td>
<td>76,573.00</td>
</tr>
<tr>
<td><strong>EXPENDITURE</strong></td>
<td></td>
<td></td>
<td>-</td>
</tr>
<tr>
<td><strong>SUB-TOTAL</strong></td>
<td>-</td>
<td>-</td>
<td>76,573.00</td>
</tr>
<tr>
<td><strong>10173 ENDING FUND BALANCE</strong></td>
<td>-</td>
<td>-</td>
<td>76,573.00</td>
</tr>
<tr>
<td><strong>TOTAL FUND BALANCE</strong></td>
<td>7,686,672.64</td>
<td>2,398,374.95</td>
<td>17,571,988.25</td>
</tr>
<tr>
<td></td>
<td>Description</td>
<td>Organization</td>
<td>Amount</td>
</tr>
<tr>
<td>---</td>
<td>-----------------------------------------------------------------------------------------------</td>
<td>--------------</td>
<td>----------</td>
</tr>
<tr>
<td>1</td>
<td>Programmable Spotlight - Pavilion</td>
<td>Operations</td>
<td>$40,000</td>
</tr>
<tr>
<td></td>
<td>five intelligent stage light fixtures</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Digital Locks (4)</td>
<td>Operations</td>
<td>$6,000</td>
</tr>
<tr>
<td></td>
<td>Upgrade four exterior TSU doors to digital access control</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Security Cameras and upgrade digital recording computer station</td>
<td>Operations</td>
<td>$25,000</td>
</tr>
<tr>
<td></td>
<td>expand and enhance security camera system, Accounting, HR, exterior, integrate w campus</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Outdoor Gobo Projector</td>
<td>Operations</td>
<td>$2,250</td>
</tr>
<tr>
<td></td>
<td>all weather projector for promotional use and wayfinding</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Self Serve Printing / Copier Controller</td>
<td>Information Svc</td>
<td>$3,000</td>
</tr>
<tr>
<td></td>
<td>upgrade to photocopier and print station; allows cloud access, credit card pmt and USB printing</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Outdoor Information Center</td>
<td>Information Svc</td>
<td>$3,600</td>
</tr>
<tr>
<td></td>
<td>outdoor portable kiosk, to direct campus community during select times while student union is under construction; could be made available during construction for other ASI functions</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Sound System upgrades for SRC Fitness Rooms (4)</td>
<td>Titan Recreation</td>
<td>$40,000</td>
</tr>
<tr>
<td></td>
<td>Upgrade built in sound system, in four studios. Improve audio quality and ability to use wireless mic</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Cardio Equipment - Treadmills, Elliptical, or Adaptive Trainers (3)</td>
<td>Titan Recreation</td>
<td>$30,000</td>
</tr>
<tr>
<td></td>
<td>Additional equipment for Student Recreation Center supplementing current cardio inventory</td>
<td></td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Replacement Chair &amp; Lounge Cushions for SRC Pool</td>
<td>Titan Recreation</td>
<td>$5,000</td>
</tr>
<tr>
<td></td>
<td>existing inventory of cushions in need of replacement</td>
<td></td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Folding event tables (10) and cart</td>
<td>Titan Recreation</td>
<td>$4,500</td>
</tr>
<tr>
<td></td>
<td>Reduce need to borrow from other ASI facilities to support scheduled events in the SRC</td>
<td></td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>People Counter, hardware and software</td>
<td>Titan Recreation</td>
<td>$7,500</td>
</tr>
<tr>
<td></td>
<td>Wireless thru beam people counter, wifi enabled with software for the SRC</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>provides for measurement of SRC traffic, peak times and usage, support operating decisions and target promotion</td>
<td></td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>Cardio Studio Video Projectors (3)</td>
<td>Titan Recreation</td>
<td>$26,000</td>
</tr>
<tr>
<td></td>
<td>Replacement projectors for cardio studio. Improve guest experience with higher lumen output,</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>projector quality provides superior picture</td>
<td></td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>Public Furniture - Satellite &quot;TSU Lounge&quot; Langsdorf Hall 1st Floor TSU</td>
<td>TSU</td>
<td>$40,000</td>
</tr>
<tr>
<td></td>
<td>Proposed student union lounge furniture as part of larger Student Affairs effort to improve</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>this important campus &quot;front door&quot; and student use area</td>
<td></td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>Trash Can Replacements (8-10)</td>
<td>TSU</td>
<td>$15,000</td>
</tr>
<tr>
<td></td>
<td>New recycling trash cans for select outdoor areas of the student union, as we</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>transition to a materials separation collection model. Receptacles to match campus inventory.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>Wall Pads for SRC Gym</td>
<td>Titan Recreation</td>
<td>$30,000</td>
</tr>
<tr>
<td></td>
<td>Select placement of wall pads to improve safety of gym area</td>
<td></td>
<td></td>
</tr>
<tr>
<td>16</td>
<td>Art Acquisition</td>
<td>TSU</td>
<td>$6,000</td>
</tr>
<tr>
<td></td>
<td>Annual funds for Art Committee purchases</td>
<td></td>
<td></td>
</tr>
<tr>
<td>17</td>
<td>Unanticipated</td>
<td>TSU</td>
<td>$20,000</td>
</tr>
<tr>
<td></td>
<td>Expenditures from this line require approval from the TSC Director and the Titan Student Centers Board Chair</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td><strong>$ 303,850.00</strong></td>
</tr>
</tbody>
</table>
TITAN STUDENT CENTERS FINANCIAL STANDARDS

TITAN STUDENT CENTERS POLICY ON RESERVES
Under Executive Order 994, “Critical Requirement – Reserves”, the campus is responsible for developing reserve policies that, at a minimum, address major maintenance, renovation and upgrade projects, working capital, capital development for new projects, and catastrophic events. In compliance, the below reserve funds, held in trust by CSUF have been established:

- Revenue Fund
- Interest and Redemption Fund
- Repair and Replacement Fund
- Construction Fund
- Catastrophic Fund
- Capital Projects Fund

In addition to the establishment of reserves, Executive Order 994 has as a critical requirement the maintenance of specified debt service coverage ratios that the individual campuses must maintain.

REVENUE FUND
This fund is in essence a holding account which is used to disburse student fees to other reserve accounts and to the Titan Student Centers (TSC) to support its annual operating budget. The safe level of reserves for this fund is one semester of Student Body Center (SBC) fee revenue. The balance in the Revenue Fund on June 30, 2014 was $6,640,929, after transfers to support the upcoming Titan Student Union expansion/modernization. This unencumbered balance remains higher than one semester SBC fee revenue, currently estimated at slightly over $5,000,000.

The TSC receives SBC fees in one lump sum at the beginning of the academic year. By the end of August, fall semester fees have been collected and when added to the minimum balance at the end of the fiscal year, a total of over $10,000,000 will be available for the proposed return of $7,000,000 to the TSC for operations and for $2,440,775 to the Interest and Redemption Fund for repayment of bond obligations.

The Revenue Fund meets current reserve standards.

INTEREST AND REDEMPTION FUND
This fund is used for the repayment of debt obligations of the TSC. When bond repayments are due, funds are transferred from the Revenue Fund to the Interest and Redemption Fund. After the annual bond payments are made, the fund will not carry any balance.

The TSC has two bond obligations, both issued at five percent. The first issue is for the expansion of the Titan Student Union that took place in 1992. This bond will be paid off in 2021. Average annual repayment is $735,000. The second issue is for the construction of the Student Recreation Center. The current balance is $23,795,000 and is amortized on average at $1,705,000 annually. This bond will not be retired until 2038. In total, the TSC currently has debt obligations of $2,440,000 through 2021. Thereafter the debt obligation will decrease to $1,705,000 annually. The bond debt associated with the Student Recreation Center is currently under consideration by the CSU Chancellors Office as a candidate for re-funding (re-financing). If the Chancellors Office
requirements are met, the debt will be assigned as part of an upcoming system-wide revenue bond issuance. This will result in a more favorable interest rate and a lower annual debt service amount without extending the term of the ASI obligation.

The Interest and Redemption fund does not carry any balances. The amount required to amortize the bond obligations is transferred annually from the Revenue Fund. The Interest and Redemption fund has first priority before any funds can be disbursed from the Revenue Fund to other funds or the TSC for its campus operations.

The debt service coverage ratio (DSCR) is a measure that indicates the financial strength of an organization to retire bond obligations and still have sufficient funds to finance operations and provide for reserves. The DSCR is computed by dividing net income in the Revenue Fund by the interest and redemption expense. The TSC has the requirement to exceed a 1.10 DSCR. Currently, the DSCR is estimated for 2015/2016 at 1.34.

**REPAIR AND REPLACEMENT FUND**
This account is established to provide funding for repairs to the buildings and replacement of equipment associated with the buildings. The balance of the account as of June 30, 2014 was $2,369,583. Annual transfers of $400,000 from the Revenue Fund into this account take place in order to insure sufficient resources for such future repair and replacement requirements.

The annual transfer of $400,000 has proven sufficient for repairs to the buildings and replacement of associated equipment. The Titan Student Union is an aging structure and significant repair costs can be expected. Some of these will be addressed in the planned TSU expansion/modernization project. The Student Recreation Center is now in its seventh year of operation and while major repairs to the structure are not expected for some time, some significant equipment replacements, such as the facility's original complement of cardio training equipment are expected in the next 12 to 18 months. The TSC’s long term financial pro forma calls for this annual $400,000 transfer to continue.

A $1,500,000 transfer from this fund into the Capital Project Management Fund was approved in 2012/13 and transferred in 2013/14 as part of an overall financial strategy to fund the renovation and expansion of the Titan Student Union. The current unencumbered balance is $2,849,693 and is considered sufficient given that annual deposits of $400,000 into the fund will continue.

**CONSTRUCTION FUND**
The construction fund is established so that minor construction projects can take place without the need for additional issuance of bond financing. These funds could also be used to contribute towards large scale projects, thereby reducing the overall bond financing requirements of such efforts. The balance of this account as of June 30, 2014 was $2,040,053.

A $1,438,000 transfer from this account into the Capital Project Management Fund was approved in 2012/13 as part of an overall financial strategy to fund TSU improvements. Since there is no required balance for the Construction Fund this balance is considered adequate.
**CATASTROPHIC FUND**

This fund is used to provide funding in the event of unanticipated events having a negative impact on the operation of the TSC. Such a catastrophe could be the result of a natural calamity that could damage the TSC structures. It could also be the result of damage to campus structures that resulted in temporary reduction in enrollment as occurred at CSU Northridge in 1994 after the severe earthquake that took place there. A reduction in enrollment would severely impact the revenue stream of the TSC as the SBC fees constitute over 80% of its budget.

As part of the current financial reserve plan for the TSC established in 2008, a target balance of $3,000,000 was adopted. A $1,062,000 transfer from this account into the Capital Project Management Fund was approved in 2012/13 as part of an overall financial strategy to fund the upcoming renovation and expansion of the Titan Student Union. This fund now has a current balance of $2,398,375; annual transfers of $350,000 will continue until target amount is restored.

Planned amount would allow the TSC to recover from a minor catastrophe, and contribute towards the recovery from a major catastrophic event such as severe structural damage as the result of an earthquake. The fund is not intended for a major catastrophic event such as a severe earthquake resulting in significant damage or loss to one or both of the TSC structures.

**CAPITAL PROJECT MANAGEMENT FUND**

The Titan Student Centers is currently in the process of an expansion and modernization project of the Titan Student Union.

The first phase of the project, the renovation of some of the facility’s HVAC system has been completed. The remaining scope of work calls for a 25,000 square foot expansion and improvements to various outdoor areas of the facility. A total project budget of $20 million has been approved by the campus and the CSU Board of Trustees.

Funding was provided from existing funds, as follows. There will be no increase in the debt obligation of the TSC.

**TITAN STUDENT CENTER EXPANSION PROJECT**

<table>
<thead>
<tr>
<th>Fund</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prior Transfer from Revenue Fund</td>
<td>$ 4,400,000</td>
</tr>
<tr>
<td>Revenue Fund</td>
<td>$ 8,600,000</td>
</tr>
<tr>
<td>Catastrophic Fund</td>
<td>$ 1,062,000</td>
</tr>
<tr>
<td>Maintenance and Repair Fund</td>
<td>$ 1,500,000</td>
</tr>
<tr>
<td>Construction Fund</td>
<td>$ 1,438,000</td>
</tr>
<tr>
<td>TSC Local Funds</td>
<td>$ 2,000,000</td>
</tr>
<tr>
<td>Associated Students Local Funds</td>
<td>$ 1,000,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 20,000,000</strong></td>
</tr>
</tbody>
</table>
CONCLUSION ON RESERVE FUNDS
Currently, the TSC has met or exceeded all requirements for reserves. The table below details the amount of funds the Titan Student Centers will hold in available reserves going into the expansion project next year. Over $6,000,000 is available to fund any unexpected expense that could occur while construction is in progress.

<table>
<thead>
<tr>
<th>Fund</th>
<th>Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Repair and Replacement</td>
<td>$2,369,583</td>
</tr>
<tr>
<td>Construction</td>
<td>$2,040,053</td>
</tr>
<tr>
<td>Catastrophic</td>
<td>$2,035,730</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td><strong>$6,445,366</strong></td>
</tr>
</tbody>
</table>
TITAN STUDENT CENTERS FISCAL VIABILITY

WORKING CAPITAL
The Titan Student Centers maintains working capital in locally held ASI accounts. Either checking accounts or the Local Agency Investment Fund, State of California are utilized for this purpose.

Per current policy, the TSC holds a maximum amount of working capital equal to 35 percent of the annual operating budget plus 50 percent of the capital budget. This equates to working capital providing approximately 3.5 months of annual budget expenses. For fiscal year 2014/15 beginning working capital is $2,551,500. Maximum working capital under this formula is $3,162,428.

Since the Titan Student Centers receives the majority of its funding from the collection of the Student Body Center fee, which occurs ahead of the semester’s operation, the current formula for working capital is more than sufficient for the cash flow needs of the TSC operations. The SBC fee call back takes place after one year of SBC fees are held in the (University) Revenue Fund. This occurs during the summer months. As a result, this continuing standard for working capital is sufficient.

PROPERTY AND EQUIPMENT
Capitalized equipment of the TSC was acquired at a cost of $1,643,682. Accumulated depreciation is $1,375,485 indicating an equipment schedule that is aging. The threshold for capitalization is relatively low, at $5,000.

In order to maintain modern plant and equipment, the annual operating budget of the TSC includes outlays for equipment and leasehold improvements, which have averaged over $300,000 over the past three years. When the $400,000 transfer into the Repair and Replacement fund is taken into consideration, the TSC is actively pursuing a program that will ensure a modernized plant with up-to-date furniture, fixtures, and equipment.

KEY STATISTICS
The Titan Student Centers is currently in a very strong financial position as shown below for year ending June 30, 2014 (audited).

- Total Assets: $4,478,823
- Total Liabilities: $1,700,718
- Net Assets: $2,778,105

At the present time, there is only one long term liability. This is the unfunded post retirement liability, which is currently $661,126. In 1999, the ASI established a separate VEBA trust for the purpose of funding retiree medical insurance benefits. Both components of the ASI, the Associated Students and Titan Student Centers, budget annual contributions into the trust fund as determined by actuarial analysis contracted externally on an annual basis. The trust is an actively managed fund and is expected to be fully funded within six to seven years. Promised retirement benefits are secure. This liability poses no threat to the Titan Student Centers and Associated Students.
PROJECTION
A five year projection was prepared showing the viability of the Titan Student Centers. The assumptions behind the forecast are modest student enrollment growth at one-half of one percent, with the TSC growing at an annual average rate of not more than 3.5% per year. Given this scenario, the TSC maintains the critical debt service coverage ratio above 1.25.

ASSUMPTIONS AND LIMITATIONS
The Titan Student Centers budget is heavily dependent upon enrollment, as the Student Body Center Fee accounts for over 80% of annual revenue. Maintenance of the DSCR over this time period is dependent upon at least maintenance of the current enrollment and with the Titan Student Centers limiting increases in expenditures to 3.5% on average.

The interest rate environment is still historically low due to current monetary policy that is holding interest rates down to historic levels in order to stimulate the economy. When interest rates return to normal level, there will be more interest income earned in the Revenue Fund and the TSC local funds. This will have a positive effect on the DSCR.

The recent Student Success Initiative calls for all campus fees to be indexed to the Higher Education Price Index (HEPI) beginning in Fiscal Year 2018-19. While there is some question whether this factor will apply to the SBC fee, its impact on projections for this division of ASI would be to maintain constant purchasing power. This would effectively eliminate the threat of inflation to the Titan Student Centers. HEPI will approximate the actual inflation rates for the goods and services purchased by the Titan Student Centers. The only foreseen need for future increases in the SBC fee will be the result of another expansion of the Titan Student Centers requiring a new bond issue and/or an increase in TSC programming expenses, in real terms.

As for ongoing maintenance and repairs, the TSC is transferring $400,000 per year from the Revenue Fund to the Repair and Replacement Fund. If this turns out to be an overestimate and a lower amount is adequate, the financial reserve situation will improve. The opposite would occur if continued major repairs are required and this amount or more is required for repair and replacement of the buildings and related equipment.

CONCLUSION
The Titan Student Centers currently is in excellent financial condition. All required reserve positions have been met. There are adequate reserves to meet contingencies and to help fund an expansion of the Titan Student Union. The debt service coverage ratio is expected to remain above the 1.25 minimum ratio through fiscal year 2019 and then beyond, given the possible automatic adjustment by HEPI.

Now in its thirty-ninth year of operation, the Titan Student Centers continues to be the leader in the CSU system proudly serving 6,500 students per day in the Titan Student Union and 3,500 students per day in the Student Recreation Center.
Titan Students Centers
Program Budgets
## INCOME & EXPENSE SUMMARY
### FOR
### 2015-16 OPERATING BUDGET
### TITAN STUDENT CENTERS

### INCOME

<table>
<thead>
<tr>
<th>Category</th>
<th>Approved</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fees</td>
<td>$7,000,000.00</td>
</tr>
<tr>
<td>Fund Balance</td>
<td>23,836.00</td>
</tr>
<tr>
<td>Interest</td>
<td>25,000.00</td>
</tr>
<tr>
<td>General Services</td>
<td>364,869.00</td>
</tr>
<tr>
<td>Building Engineering</td>
<td>105,000.00</td>
</tr>
<tr>
<td>University Conference Center</td>
<td>157,450.00</td>
</tr>
<tr>
<td>Titan Bowl &amp; Billiards</td>
<td>102,235.00</td>
</tr>
<tr>
<td>Mainframe Computer Lounge</td>
<td>16,600.00</td>
</tr>
<tr>
<td>Information/Services</td>
<td>67,895.00</td>
</tr>
<tr>
<td>Operations</td>
<td>53,106.00</td>
</tr>
<tr>
<td>Titan Recreation</td>
<td>685,445.00</td>
</tr>
</tbody>
</table>

### TOTAL INCOME

$8,601,436.00

### DISBURSEMENTS

<table>
<thead>
<tr>
<th>Category</th>
<th>Disbursement</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Services</td>
<td>2,535,475.00</td>
</tr>
<tr>
<td>Building Engineering</td>
<td>1,520,218.00</td>
</tr>
<tr>
<td>Administration</td>
<td>291,730.00</td>
</tr>
<tr>
<td>University Conference Center</td>
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</tr>
<tr>
<td>Titan Bowl &amp; Billiards</td>
<td>164,413.00</td>
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<tr>
<td>Art &amp; Exhibit Program</td>
<td>24,299.00</td>
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<tr>
<td>Mainframe Computer Lounge</td>
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<tr>
<td>TSC Governing Board</td>
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<tr>
<td>Programming Support</td>
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<tr>
<td>Information/Services</td>
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<tr>
<td>Operations</td>
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<tr>
<td>Titan Recreation</td>
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<tr>
<td>Emergency Preparedness &amp; Response</td>
<td>7,302.00</td>
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</tbody>
</table>

### TOTAL DISBURSEMENTS

$8,601,436.00

The 2015-16 budget request for surplus revenue (fees) amounted to $7,000,000, which is applied against operating costs. The remaining balance of operating expense ($23,836 and all of the 2015-16 capital equipment/improvement and related expenses $303,850) will be funded from the Titan Student Centers (Campus Union) Operations Fund (Local Reserves). This method of funding is in compliance with the Chancellor's Office (Office of Financing and Treasury) policies and procedures concerning working capital.
## TITAN STUDENT CENTERS
### GENERAL SERVICES
### 2015-16 BUDGET

### INCOME

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
<th>Approved</th>
</tr>
</thead>
<tbody>
<tr>
<td>1000-6000</td>
<td>Fees</td>
<td>$2,145,606.00</td>
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<tr>
<td>1000-6004</td>
<td>Catering Rent and Dining Commissions</td>
<td>$119,173.00</td>
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<tr>
<td>1000-6007</td>
<td>Service Chargebacks</td>
<td>$180,276.00</td>
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<tr>
<td>1000-6015</td>
<td>Shop II (Yum)</td>
<td>$9,900.00</td>
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<td>1000-6022</td>
<td>Miscellaneous Revenue</td>
<td>$7,000.00</td>
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<tr>
<td>1000-6039</td>
<td>ATM &amp; Automated Services Income</td>
<td>$48,520.00</td>
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<tr>
<td>1000-6040</td>
<td>Interest Income</td>
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</table>

**TOTAL INCOME** $2,535,475.00

### DISBURSEMENTS

1000- General Operations

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>8050</td>
<td>Supplies</td>
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<tr>
<td>8051</td>
<td>Printing &amp; Advertising</td>
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<tr>
<td>8052</td>
<td>Communications</td>
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<td>8084</td>
<td>Insurance</td>
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<tr>
<td>8097</td>
<td>Contingency</td>
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**TOTAL DISBURSEMENTS** $2,535,475.00
## Capital Improvement/Equipment & Related Expenses

### 2015-16 Budget

#### Income

<table>
<thead>
<tr>
<th>Fund Balance Transfer</th>
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**Total Income** $303,850.00

#### Disbursements

<table>
<thead>
<tr>
<th>Capital Expenditures</th>
<th>$303,850.00</th>
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<tbody>
<tr>
<td>8096 Capital Improvement/Equipment and Related Expenses</td>
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</table>

**Total Disbursements** $303,850.00
## 2015-16 BUDGET

### INCOME

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
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<tbody>
<tr>
<td>1100-6000</td>
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<td>1100-6007</td>
<td>ASI Fee Allocation</td>
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<td><strong>TOTAL INCOME</strong></td>
<td><strong>$1,520,218.00</strong></td>
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### DISBURSEMENTS

#### 1100- General Operations

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>8050</td>
<td>Supplies</td>
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<tr>
<td>8051</td>
<td>Printing &amp; Advertising</td>
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<td>8052</td>
<td>Communications</td>
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<tr>
<td>8056</td>
<td>Personnel Services, F.T.</td>
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<tr>
<td>8059</td>
<td>Minor Construction</td>
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<tr>
<td>8074</td>
<td>Contracts/Fees/Rentals</td>
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<tr>
<td>8077</td>
<td>Travel/Staff Development</td>
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<td>8078</td>
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<tr>
<td>8079</td>
<td>Dues and Subscriptions</td>
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</table>

#### 1101- Kitchens & Dining Rooms

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
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<tbody>
<tr>
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<td>Supplies</td>
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<td>Minor Construction</td>
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#### 1102- Building Services

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### DISBURSEMENTS (continued)

<table>
<thead>
<tr>
<th>1103-</th>
<th>Grounds Maintenance &amp; Painting Crew</th>
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</thead>
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<tr>
<td>8050</td>
<td>Supplies</td>
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<tr>
<td>8056</td>
<td>Repairs and Maintenance</td>
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<tr>
<td>8069</td>
<td>Personnel Services, P.T.</td>
</tr>
<tr>
<td>8169</td>
<td>Benefits, P.T.</td>
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<tr>
<td>8074</td>
<td>Contracts/Fees/Rentals</td>
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<table>
<thead>
<tr>
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<th>Building Systems</th>
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<tr>
<td>8050</td>
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<tr>
<td>8069</td>
<td>Personnel Services, P.T.</td>
</tr>
<tr>
<td>8169</td>
<td>Benefits, P.T.</td>
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</table>

**TOTAL DISBURSEMENTS**

|          | $ 1,520,218.00 |
# 2015-16 Budget

## INCOME

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
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<tr>
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<td>Fees</td>
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**TOTAL INCOME** $291,730.00

## DISBURSEMENTS

<table>
<thead>
<tr>
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<th>Description</th>
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<td>Benefits, P.T.</td>
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<tr>
<td>8079</td>
<td>Dues &amp; Subscriptions</td>
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**TOTAL DISBURSEMENTS** $291,730.00
## INCOME

<table>
<thead>
<tr>
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<th>Description</th>
<th>Amount</th>
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<tr>
<td>1400-6007</td>
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<td>1400-6025</td>
<td>Room Rental</td>
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</table>

**TOTAL INCOME** $324,215.00

## DISBURSEMENTS

<table>
<thead>
<tr>
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<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>8050</td>
<td>Supplies</td>
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<tr>
<td>8051</td>
<td>Printing &amp; Advertising</td>
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<td>Communications</td>
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<tr>
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<td>Personnel Services, F.T.</td>
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</tr>
<tr>
<td>8165</td>
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</tr>
<tr>
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<td>Contracts/Fees/Rentals</td>
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<tr>
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<td>Travel/Staff Development</td>
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</tr>
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</table>

**TOTAL DISBURSEMENTS** $324,215.00
# TITAN STUDENT CENTERS

## TITAN BOWL & BILLIARDS

### 2015-16 BUDGET

<table>
<thead>
<tr>
<th>INCOME</th>
<th>APPROVED</th>
</tr>
</thead>
<tbody>
<tr>
<td>1500-6000 Fees</td>
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<tr>
<td>1500-6010 Merchandise Sales</td>
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<tr>
<td>1500-6016 Class Bowling</td>
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<tr>
<td>1500-6019 Shoe Rentals</td>
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<tr>
<td>1500-6020 Foosball</td>
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<tr>
<td>1500-6035 Personnel Services Income</td>
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</tr>
<tr>
<td>1500-6086 Table Tennis</td>
<td>1,831.00</td>
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<tr>
<td>1500-6115 Open Billiards</td>
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</tr>
<tr>
<td>1500-6210 Gaming Center</td>
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<tr>
<td>1500-6215 Electronic Games</td>
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<tr>
<td>1500-6815 Open Bowling</td>
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</table>

**TOTAL INCOME** $164,413.00

<table>
<thead>
<tr>
<th>DISBURSEMENTS</th>
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</thead>
<tbody>
<tr>
<td>1500- General Operations</td>
</tr>
<tr>
<td>8050 Supplies</td>
</tr>
<tr>
<td>8051 Printing &amp; Advertising</td>
</tr>
<tr>
<td>8052 Communications</td>
</tr>
<tr>
<td>8054 Merchandise for Resale</td>
</tr>
<tr>
<td>8065 Personnel Services, F.T.</td>
</tr>
<tr>
<td>8165 Benefits, F.T.</td>
</tr>
<tr>
<td>8069 Personnel Services, P.T.</td>
</tr>
<tr>
<td>8169 Benefits, P.T.</td>
</tr>
<tr>
<td>8074 Contracts/Fees/Rentals</td>
</tr>
</tbody>
</table>

| 1501- Bowling Operations                          |
| 8050 Supplies                                     | $1,676.00 |
| 8056 Repairs & Maintenance                        | 3,800.00 |
| 8079 Dues & Subscriptions                         | 705.00   |

| 1502- Billiards/Table Tennis Operations           |
| 8050 Supplies                                    | $1,768.00 |

**TOTAL DISBURSEMENTS** $164,413.00
# TITAN STUDENT CENTERS
## ART & EXHIBIT PROGRAM
### 2015-16 BUDGET

<table>
<thead>
<tr>
<th>INCOME</th>
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</tr>
</thead>
<tbody>
<tr>
<td>1700-6000</td>
<td>Fees</td>
</tr>
</tbody>
</table>

**TOTAL INCOME** $ 24,299.00

<table>
<thead>
<tr>
<th>DISBURSEMENTS</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1700-</td>
<td>General Operations</td>
</tr>
</tbody>
</table>

| 8050  | Supplies        | 250.00 |
| 8051  | Printing & Advertising | 1,800.00 |
| 8052  | Communications   | 100.00 |
| 8056  | Repairs & Maintenance | 600.00 |
| 8069  | Personnel Services, PT | 11,353.00 |
| 8169  | Benefits, PT    | 346.00 |
| 8074  | Contracts/Fees/Rentals | 9,600.00 |
| 8079  | Dues & Subscriptions | 250.00 |

**TOTAL DISBURSEMENTS** $ 24,299.00
## TITAN STUDENT CENTERS
### MAINFRAME COMPUTER LOUNGE
#### 2015-16 BUDGET

### INCOME

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
<th>Approved</th>
</tr>
</thead>
<tbody>
<tr>
<td>1800-6000</td>
<td>Fees</td>
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<tr>
<td>1800-6032</td>
<td>Computer Services Income</td>
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<tr>
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### DISBURSEMENTS

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1800-</td>
<td>General Operations</td>
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</tr>
<tr>
<td>8050</td>
<td>Supplies</td>
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</tr>
<tr>
<td>8051</td>
<td>Printing &amp; Advertising</td>
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<td>8052</td>
<td>Communications</td>
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<td>8069</td>
<td>Personnel Services, P.T.</td>
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<td>Benefits, P.T.</td>
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<tr>
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<td>Contracts/Fees/Rentals</td>
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<tr>
<td>8079</td>
<td>Dues &amp; Subscriptions</td>
<td>840.00</td>
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<tr>
<td><strong>TOTAL DISBURSEMENTS</strong></td>
<td></td>
<td><strong>$45,758.00</strong></td>
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### TITAN STUDENT CENTERS

**BOARD**

**2015-16 BUDGET**

<table>
<thead>
<tr>
<th>INCOME</th>
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</tr>
</thead>
<tbody>
<tr>
<td>1900-6000 Fees</td>
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**TOTAL INCOME** $ 72,271.00

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<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>General Operations</td>
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</tr>
<tr>
<td>8020 Student Leader Financial Award</td>
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<tr>
<td>8050 Supplies</td>
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</tr>
<tr>
<td>8051 Printing &amp; Advertising</td>
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<tr>
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<td>8074 Contracts/Fees/Rentals</td>
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<tr>
<td>8077 Travel</td>
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**TOTAL DISBURSEMENTS** $ 72,271.00
# 2015-16 BUDGET

## INCOME

<table>
<thead>
<tr>
<th>2000-6000</th>
<th>Fees</th>
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**TOTAL INCOME** $101,500.00

## DISBURSEMENTS

<table>
<thead>
<tr>
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<th>General Operations</th>
</tr>
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<tbody>
<tr>
<td>8074</td>
<td>Contracts/Fees/Rentals</td>
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**TOTAL DISBURSEMENTS** $101,500.00
## TITAN STUDENT CENTERS

### INFORMATION/SERVICES

#### 2015-16 BUDGET

### INCOME

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<thead>
<tr>
<th>Code</th>
<th>Description</th>
<th>Amount</th>
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<td>2100-6022</td>
<td>Miscellaneous Revenue</td>
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<tr>
<td>2100-6028</td>
<td>Movie Ticket Income</td>
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<td>2100-6035</td>
<td>Personnel Services Income</td>
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<td>2100-6038</td>
<td>Amusement Ticket Income</td>
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<td>2100-6058</td>
<td>Sports Ticket Income</td>
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<td>2100-6153</td>
<td>Goods</td>
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<td>Ticket Stock Revenue</td>
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### TOTAL INCOME

$184,277.00

### DISBURSEMENTS

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<th>Amount</th>
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### TOTAL DISBURSEMENTS

$184,277.00
# TITAN STUDENT CENTERS

## OPERATIONS

### 2015-16 BUDGET

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**TOTAL INCOME** $1,219,590.00

#### DISBURSEMENTS

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## DISBURSEMENTS (continued)

### 2403- Custodial and Logistics
- 8050 Supplies: $45,434.00
- 8069 Personnel Services, P.T.: $74,153.00
- 8169 Benefits, P.T.: $3,597.00
- 8074 Contracts/Fees/Rentals: $409,456.00

### 2404- Hospitality Services
- 8050 Supplies: $2,730.00
- 8051 Printing & Advertising: $80.00
- 8052 Communications: $696.00
- 8065 Personnel Services, F.T.: $56,709.00
- 8165 Benefits, F.T.: $27,692.00
- 8069 Personnel Services, P.T.: $145,100.00
- 8169 Benefits, P.T.: $6,413.00
- 8074 Contracts/Fees/Rentals: $1,176.00
- 8077 Travel/Staff Development: $1,596.00

### TOTAL DISBURSEMENTS
- $1,219,590.00
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**TOTAL INCOME** $2,110,388.00

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| TOTAL DISBURSEMENTS | $ 2,110,388.00 |
## 2015-16 Budget

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