Associated Students Inc.



Finance Committee

Thu Feb 6, 2025 1:15 PM - 2:30 PM PST

Empty heading

1. Call to Order

Chair Samantha Ong called the meeting to order at 1:21 pm

2. Roll Call

Members Present: Brown, Garibay, Her, Ngo, Quock

Members Absent: None

Liaisons Present: Hesgard, Morles, J., Walkley

Liaisons Absent: None

According to the ASI Policy Concerning Board of Directors Operations, attendance is defined as being present prior to the announcement of Unfinished Business and remining until the scheduled end of the meeting.

- * Indicates that the member was in attendance prior to the start of Unfinished Business but left before the scheduled ending of the meeting.
- 3. Approval of Agenda
- ** Indicates that the member was in attendance for a portion of the meeting, but not in attendance prior to the announcement of Unfinished Business.
 - (Her-m/Quock-s) The amended agenda was approved by unanimous consent.
- 4. Approval of Minutes

January 23, 2025 minutes postponed will be reviewed

5. Public Speakers

Members of the public may address Finance Committee members on any item appearing on this posted agenda.

There were no public speakers

- 6. Reports
 - a. Chair

Chair Ngo opened the meeting with a brief report, stating that the committee would be heavily focused on budget discussions for the upcoming academic year. She encouraged active participation and feedback from members, expressing her openness to suggestions on improving her leadership.

b. Director of Student Government

Rebecca Hesgard, Director of Student Government, provided updates on ASI elections, reminding the committee that the deadline for candidacy applications was February 10. She urged members to promote the elections among their peers. She also announced candidate meet-and-greet events scheduled for February 25 and March 6 at the SRC Rockwall and Titan Bowl and Billiards, respectively. The voting period was set for March 11–12. Additionally, she highlighted that ASI scholarships were open for applications until March 11 at 11:59 PM. Hesgard also mentioned vacancies on the Board of Directors for the College of Engineering and Computer Science and various commission coordinator positions, encouraging members to spread the word.

- 7. Unfinished Business
 - a. None
- 8. New Business
 - **a.** Discussion: Quarterly Financial Report

 The Committee will review and discuss the quarterly financial report.

Chief Financial Officer Kathleen Postal presented the ASI quarterly financial report, noting that as of the second quarter, revenue had reached 58% of the budget, while expenses were at 49%, both aligning with financial expectations. She explained that student fees accounted for the majority of revenue, supplemented by external income sources. She highlighted an unexpected revenue source from prior-year athletics transaction fees and a basic needs grant that had been allocated to enhance the food pantry program.

Postal further detailed the allocation of student fees, explaining that they funded a range of operational expenses, including student government, human resources, marketing, accounting, utilities, building maintenance, and student programs. She clarified that certain programs, such as the Children's Center and Student Recreation Center (SRC) activities, were supported by separate revenue sources rather than student fees.

b. Discussion: ASI Budget Overview

The Committee will receive an overview of the ASI budget and timeline.

She then provided an overview of the ASI budget process and timeline, noting that planning began in the fall, with department meetings held in January and budget reviews conducted weekly in February. She explained that final budget approvals would take place in March before submission to the university president by May 1. She also discussed the importance of financial reserves, stating that ASI maintained a minimum of three to six months of operational costs in

Ngo opened the floor to discussion. During discussions, committee members inquired about budget allocation transparency, athletics funding, and potential increases for student organizations. Postal clarified that athletic scholarship allocations followed a referendum-based structure and that increasing club funding would require careful budget adjustments due to rising operational costs.

The discussion then turned to budget allocations, with members raising concerns about the distribution of student fees, particularly regarding athletics funding. Postal clarified that \$2.4 million of the total \$8.1 million in ASI fees was designated for athletics scholarships due to past student referendums, and that student fees increased annually based on the Higher Education Price Index (HEPI). She reassured the committee that ASI was responsible for ensuring a balanced allocation of remaining funds to support student government, programming, and student organizations.

Joe Morales, who was grading budget requests, provided an update on funding for student organizations. He committed to completing the evaluation process by the next finance meeting and encouraged committee members to actively participate in discussions on funding distribution. A question was raised regarding whether funding for clubs and student organizations could be increased. Postal explained that while adjustments were possible, ASI had to balance financial support for student organizations with the rising costs of student employment and operational expenses.

Committee members also discussed ASI's capital budget, which covered long-term projects and facility improvements. Postal clarified that maintenance and repair costs were separate from capital expenditures and were funded through reserves. She noted that ASI was required to allocate funds for bond payments related to the SRC and other financial obligations.

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9. Announcements/Member's Privilege

During the open forum, Joe Morales encouraged members to review ASI bylaws to better understand their role in shaping financial decisions. Saul Brown announced the conclusion of HHD Week and highlighted a presentation by Black undergraduate students on research topics, followed by a Black Barbie film screening in the evening. Rebecca Hesgard reminded members about the PACHADM Challenge, an annual students-versus-faculty basketball game, and encouraged participation.

10. Adjournment

Ngo adjourned the meeting at 2:04 pm.



Crika Perret-Martinez

Erika Perret-Martinez

Roll Call 2024-2025

02/06/2025 Finance Committee Meeting

Attendance		Board Members						
Attenuance		Doard Wellibers						
			Present	Absent				
HDD	BROWN	JARED	1					
СОММ	GARIBAY	JOEL	1					
ART	HER	BENJAMIN	1					
CHAIR/TRES	NGO	SAMANTHA	1					
CBE	QUOCK	SHAY	1					
			Present	Absent				
			5	0				

QUORUM	4
Majority	3

Attendance		Liaisons						
			Present	Absent				
DIR STU GOV.	HESGARD	REBECCA	1					
ASI PRES.	MORALES	JOE	1					
ASI CHAIR *	WALKLEY	BRIAN	1					
			Present	Absent				
			3	0				

*Recording Secretary: Erika Perret-Martinez

Pres Designee: Haneefah Syed Chair Designee: Brian Walkley

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Final Audit Report 2025-02-28

Created: 2025-02-25

By: Susan Collins (sucollins@fullerton.edu)

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Transaction ID: CBJCHBCAABAAKMcS68iMFuU1-_felGrGPR084RsvuNC7

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Agreement completed.

2025-02-28 - 7:15:34 AM GMT





Finance Committee

Quarterly Budget Review **Second Quarter**

Kathleen Postal, ASI Chief Financial Officer February 6, 2025



Quarterly Budget Review

Recap

- Budget analysis is key to managing the organization.
- This analysis tells a story.
- It provides an overview of where the money is spent.
- Are we meeting the goals of the organization?



Quarterly Budget Review

When

- There are four quarters in a fiscal year.
- 1st Quarter ends 9/30/2024
- 2nd Quarter end 12/31/2024
- 3rd Quarter ends 3/31/2025
- 4th Quarter ends 6/30/2025

Budget to Actual

- Key metric
 - What percentage of the budget has been utilized?
- Budget: 25%
- Budget: 50%
- Budget: 75%
- Budget: 100%



Quarterly Budget Review

What is the process?

- Every month Accounting reviews the Financial Statements for the organization.
- Data is pulled from the accounting system, Sage.
- Each department head has access to see their information monthly.
- At the end of the quarter a summary report is prepared.
- It is reviewed by the Corporate Leadership Team.
- Then it goes to the Finance Committee
- The Finance Committee brings it before the full Board.



AS Income Statement

Revenue	Budg	get	Acti	ual	Var	iance	%
AS Admin	\$	250,000	\$	715,443	\$	(465,443)	286%
AS Student Fees	\$	5,351,138	\$	2,728,755	\$	2,622,383	51%
AS Indirect Income	\$	1,946,607	\$	973,304	\$	973,304	50%
Children Center	\$	1,841,507	\$	1,169,146	\$	672,361	63%
Student Government	\$	58,078	\$	(3,230)	\$	61,308	-6%
Student Programming	\$	438,000	\$	129,079	\$	308,921	29%
TOTAL	\$	9,885,330	\$	5,712,497	\$	4,172,833	58%
Expense	Budg	get	Actı	ual	Var	iance	%
Salary & Benefits	\$	5,931,601	\$	3,000,135	\$	2,931,466	51%
Professional Fees	\$	1,038,954	\$	442,065	\$	596,890	43%
Promotional Items	\$	169,727	\$	68,953	\$	100,774	41%
Awards & Scholarships	\$	553,571	\$	227,370	\$	326,201	41%
Hospitality & Staff Dev	\$	467,233	\$	172,533	\$	294,700	37%
Insurance	\$	41,500	\$	26,993	\$	14,507	65%
Supplies	\$	294,055	\$	86,268	\$	207,787	29%
Rental Equipment	\$	309,530	\$	64,637	\$	244,893	21%
Software & Payroll Services	\$	216,240	\$	101,717	\$	114,523	47%
Travel	\$	391,171	\$	56,892	\$	334,279	15%
Capital Projects	\$	25,254	\$	1,542	\$	23,712	6%
Utilities	\$	38,000	\$	18,272	\$	19,728	48%
Other Operating	\$	189,894	\$	94,948	\$	94,946	50%
In-Kind Expenses	\$	80,000	\$	-	\$	80,000	0%
Pension Exp- CALPERS	\$	- -	\$	458,712	\$	(458,712)	0%
TOTAL	\$	9,746,730	\$	4,821,037	\$	4,925,693	49%



TS Income Statement

Revenue	Bud	get	Act	ual	Vari	iance	%
TS Student Admin	\$	318,000	\$	132,369	\$	185,631	42%
TS Student Fees	\$	11,467,255	\$	11,467,255	\$	-	100%
Building Engineering	\$	72,491	\$	29,616	\$	42,875	41%
TSU Income	\$	873,590	\$	840,833	\$	32,757	96%
SRC Income	\$	670,000	\$	391,691	\$	278,309	58%
TOTAL	\$	13,401,336	\$	12,861,763	\$	539,573	96%
						-	
Expense	Bud	_	Act		-	iance	%
Salary & Benefits	\$	7,163,030	\$	3,135,473	\$	4,027,557	44%
Contracts/Professional	\$	1,630,304	\$	622,419	\$	1,007,885	38%
Promotional Items	\$	33,750	\$	24,292	\$	9,458	72%
Hospitality & Staff Dev	\$	33,780	\$	22,962	\$	10,818	68%
Insurance	\$	307,000	\$	273,990	\$	33,010	89%
Supplies	\$	281,445	\$	144,757	\$	136,688	51%
Furniture/Fixture/Equip/Softwa	\$	303,920	\$	219,432	\$	84,488	72%
EO 1000 to Campus	\$	120,000	\$	-	\$	120,000	0%
Travel	\$	30,000	\$	9,057	\$	20,943	30%
Capital Projects	\$	286,164	\$	43,998	\$	242,166	15%
Utilities	\$	750,000	\$	354,991	\$	395,009	47%
Other Operating	\$	2,461,943	\$	1,309,957	\$	1,151,986	53%
Pension Exp- CALPERS	\$	-	\$	458,712	\$	(458,712)	0%
TOTAL	\$	13,401,336	\$	6,620,040	\$	6,781,296	49%



TS Highlights

- TSU Income 96%
 - Food Pantry Basic Needs supplement
- SRC Income 58%
 - Titan Youth 94%

ASI 2nd Quarter Financial Statement

Revenue	Budget	Actual	Variance	%
AS/TS Admin	\$ 568,000	\$ 847,811	\$ (279,811)	149%
AS/TS Student Fees	\$ 16,818,393	\$ 14,196,010	\$ 2,622,383	84%
Building Engineering	\$ 72,491	\$ 29,616	\$ 42,875	41%
TSU Income	\$ 873,590	\$ 840,833	\$ 32,757	96%
SRC Income	\$ 670,000	\$ 391,691	\$ 278,309	58%
AS Indirect Income	\$ 1,946,607	\$ 973,304	\$ 973,304	50%
Children Center	\$ 1,841,507	\$ 1,169,146	\$ 672,361	63%
Student Government	\$ 58,078	\$ (3,230)	\$ 61,308	-6%
Student Programming	\$ 438,000	\$ 129,079	\$ 308,921	29%
TOTAL	\$ 23,286,666	\$ 18,574,260	\$ 4,712,406	80%
Salary & Benefits	\$ 13,094,631	\$ 6,135,607	\$ 6,959,024	47%
Contracts/Professional	\$ 2,669,258	\$ 1,064,484	\$ 1,604,774	40%
Promotional Items	\$ 203,477	\$ 93,245	\$ 110,232	46%
Hospitality & Staff Dev	\$ 501,013	\$ 195,495	\$ 305,518	39%
Furniture/Fixture/Equip	\$ 243,920	\$ 149,724	\$ 94,196	61%
Insurance	\$ 348,500	\$ 300,983	\$ 47,517	86%
Supplies	\$ 575,500	\$ 231,025	\$ 344,475	40%
Software & Payroll Services	\$ 276,240	\$ 171,425	\$ 104,815	62%
Travel	\$ 421,171	\$ 65,949	\$ 355,222	16%
Capital Projects	\$ 311,418	\$ 45,540	\$ 265,878	15%
Utilities	\$ 788,000	\$ 373,263	\$ 414,737	47%
Other Operating	\$ 3,514,938	\$ 1,696,913	\$ 1,818,025	48%
In-Kind Expenses	\$ 200,000	\$ -	\$ 200,000	0%
Pension Exp- CALPERS	\$ -	\$ 917,424	\$ (917,424)	0%
Total Expenses	\$ 23,148,066	\$ 11,441,077	\$ 11,706,989	49%



QUESTIONS?





Finance Committee February 5, 2025 Budget Information

Kathleen Postal, ASI-CFO

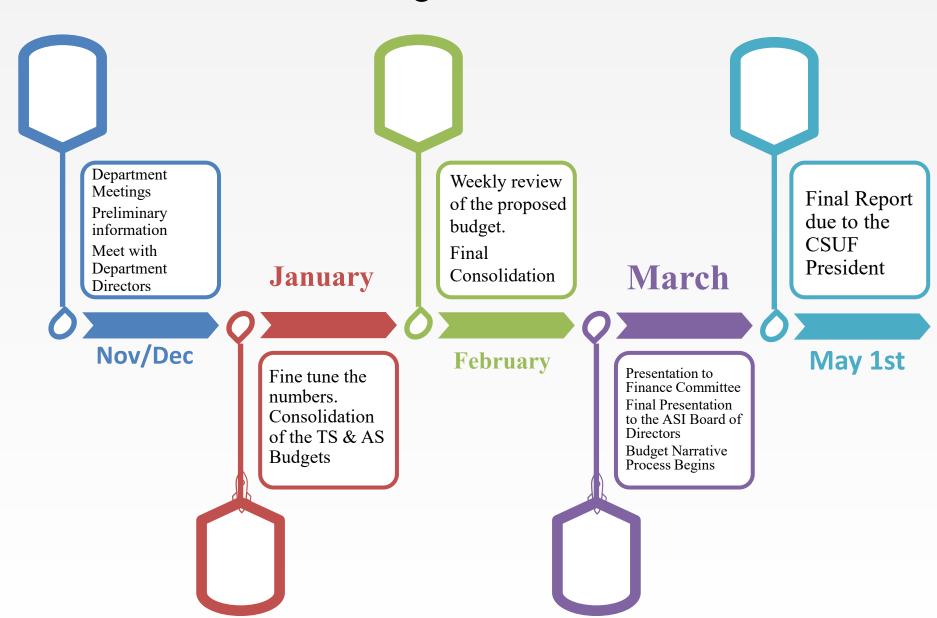


Why Budget?





Budget Timeline



What is an Operating Budget

- Estimate of what is going to be spent
- Spent in One Year
- Cannot Carryforward to Next Year
- Comparisons to Budget are Key to Managing the organization
- Normally broken into a hierarchy of the organization – Division, Program



ASSOCIATED STUDENTS FEE REVENUE PROJECTION FY 2025-2026

	SUM	MER 2025	FALL 2025	<u> </u>	SPRING 2026
Projected Students		1,000	43,779		41,590
Less: Waivers		20	876		832
Budgeted Student Headcount		980	42,903		40,758
Non-Directed ASI Fee	\$	6.18	\$ 68.50	\$	68.50
Budgeted Fees Available	\$	6,060	\$ 2,938,992	\$	2,792,042

TOTAL NON-DIRECTED ASI FEES

5,737,093

	SUMMER 2025	FALL 2025	SPRING 2026
Projected Students		43,779	41,590
Less: Waivers		876	832
Budgeted Student Headcount		42,903	40,758
Athletic Fee		\$ 28.94	\$ 28.94
Budgeted Fees Available		\$ 1,241,696	\$ 1,179,611
			6 2.421.200

TOTAL ATHLETICS FEES

2,421,308

TOTAL PROJECTED ASI FEES FOR FY 2025-2026

\$ 8,158,402



ASSOCIATED STUDENTS REVENUE FUND BALANCE 2023-2024 2024-2025 2025-2026 AS **ACTUAL ESTIMATE PROPOSED** ASB DEPOSITORY FUND (TB001) 251,625 \$ \$ 552,487 PRIOR YEAR FUND BALANCE 575,475 \$ \$ \$ **DEPOSITORY FEES** 7,293,962 7,600,000 8,158,402 \$ \$ **INTEREST INCOME** 21,233 37,080 37,000 \$ \$ **SUB-TOTAL** 7,566,820 8,189,566 8,770,877 \$ \$ \$ **EXPENDITURES** 7,014,116 8,250,000 7,599,091 \$ \$ UNCOLLECTED STUDENT FEES 217 15,000 15,000 \$ **EXPENSE TOTAL** 7,014,333 \$ 7,614,091 \$ 8,265,000 ENDING FUND BALANCE \$552,487 \$575,475 \$ 505,877

ASSOCIATED STUDENTS									
RESERVE FUND BALANCES		BALANCE 06/30/2024	EXPECTED BALANCE 06/30/2025]	PROJECTED BALANCE 6/30/2026			
Catastrophic			\$	360,000	\$	360,000			
Loss of External Funding			\$	434,250	\$	434,250			
Working Capital			\$	414,250	\$	414,250			
Children Center	\$	3,000,000	\$	3,000,000	\$	3,000,000			
Equipment			\$	20,000	\$	20,000			
TOTAL RESERVE	\$	3,000,000	\$	4,228,500	\$	4,228,500			



TITAN STUDENT CENTERS ADJUSTED FEES REVENUE FY 2025-2026

	SUMM	IER 2025	F	ALL 2025	S	PRING 2026
Actual		5,000		43,779		41,590
Less: estimated Waivers		100		876		832
Actual count less waivers		4,900		42,903		40,758
Non-Directed ASI Fee	\$	73.98	\$	176.45	\$	176.45
Actual Fees Available	\$	362,515	\$	7,570,399	\$	7,191,879

TOTAL TSC FEES FOR FY 2025-2026

\$ 15,124,792



TITAN STUDENT CENTERS

REVENUE FUND BALANCE										
TSC	2023-2024	ACTUAL	2024	-2025 ESTIMATE		2025-2026 PROPOSED				
REVENUE FUND (TCUOP)										
PRIOR YEAR FUND BALANCE	\$	6,661,425	\$	6,925,677	\$	6,718,598				
FEE REVENUE	\$	13,976,630	\$	14,467,299	\$	15,124,792				
INTEREST INCOME - REVENUE FUND	\$	182,654	\$	221,549	\$	210,000				
CAMPUS A/R ADJUSTMENT	\$	44,069	\$	45,194	\$	44,069				
SUB-TOTAL	\$	20,864,779	\$	21,659,719	\$	22,097,460				
EXPENDITURES										
BUDGET & RETURN TO OPERATIONS	\$	9,950,021	\$	11,467,255	\$	11,820,000				
POTENTIAL UNCOLLECTED STUDENT FEES	\$	50,352	\$	60,000	\$	60,000				
FACILITY BOND PAYMENT	\$	1,572,397	\$	1,577,025	\$	1,575,275				
CSU GENERAL OVERHEAD EXPENSE	\$	96,332	\$	95,000	\$	90,000				
EO 1000 COST RECOVERY TO CAMPUS					\$	150,000				
TRANSFER TO ECONOMIC UNCERTAINTY	\$	400,000								
TRANSFER TO UNFUNDED PENSION LIABILITY										
TRANSFER TO REPAIR & REPLACEMENT FUND (TCUMR)	\$	800,000	\$	671,841	\$	756,240				
TRANSFER TO CATASTROPHIC FUND (TCUCE)	\$	1,070,000	\$	1,070,000	\$	1,070,000				
SUB-TOTAL	\$	13,939,102	\$	14,941,121	\$	15,521,515				
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ENDING FUND BALANCE	\$6,92	5,677		\$6,718,598		\$6,575,945				
TITAN ST	TITAN STUDENT CENTERS									

III AN STUDENT CENTERS								
RESERVE FUND BALANCES	BALANCE 06/30/2024	EXPECTED BALANCE 06/30/2025	PROJECTED BALANCE 6/30/2026					
Repair & Replacement Fund (TCUMR)	\$ 7,774,812	2 \$ 8,446,653	\$ 9,202,893					
Catastrophic Fund (TCUCE)	\$ 4,849,511	\$ 5,919,511	\$ 6,989,511					
Economic Uncertainty Fund (TCUOP)	-	\$ 3,000,000	\$ 3,000,000					
Equipment Replacement - Local Reserve		\$ 290,000	\$ 468,000					
TOTAL RESERVES	\$12,624,323.24	\$17,656,164.24	\$19,660,403.86					



Budget Process

Administration

- Our largest expense: Salaries and Benefits
- Fixed Costs
 - Utilities, Insurance, Maintenance Contracts
- Long Term Obligations
 - Debt payment for the SRC
 - Pension
 - Retiree medical benefits



Sample Department Budget

Student Programs & Engagement	Student Programming	Speaker Series	Farmer Markets	AICA	Spring Concert	Camp Titan	Total
Income							
Campus Reimb	-	250,000.00	-	-	-	-	250,000.00
Gift/Donation Income	-	-	-	-	-	95,000.00	95,000.00
Ticket Sales	•	-	-	-	90,000.00	-	90,000.00
Grand Total	-	250,000	-	-	90,000	95,000	435,000
Student Programs & Engagement	Student Programming	Speaker Series	Farmer Markets	AICA	Spring Concert	Camp Titan	Total
Expenses							
Wages Student	200,000.00	-	-	-	-	-	200,000.00
Benefits -Part Time	10,000.00	-	-	-	•	-	10,000.00
Student Leadership Awards	29,000.00	=	-	-	-	-	29,000.00
Hospitality	100,000.00	3,500.00	-	27,000.00	-	50,000.00	180,500.00
Membership/Dues/Registration Expense	2,500.00	-	-	-	-	-	2,500.00
Phone	850.00	-	-	-	-	-	850.00
Printing And Advertising	4,000.00	1,500.00	1,500.00	3,000.00	10,000.00	-	20,000.00
Professional Services	86,000.00	230,000.00	-	17,000.00	200,000.00	-	533,000.00
Promotional Items	60,000.00	5,000.00	3,500.00	8,000.00	15,000.00	13,000.00	104,500.00
Rentals for Special Events	125,000.00	10,000.00	-	40,000.00	90,000.00	2,000.00	267,000.00
Supplies	55,000.00	-	2,000.00	10,000.00	10,000.00	25,000.00	102,000.00
Grand Total	672,350	250,000	7,000	105,000	325,000	90,000	1,449,350



Operational Costs

- Costs that support what we have already committed to do based on previous decisions to operate specific programs for ASI
 - TBB
 - UCC
 - Children's Center
 - SRC Programs



Student Government Student Programs and Engagement and Funded and Funding Orgs

- Was approximately \$5M last year with \$2.4M designated for Athletics
- Student Government \$1M
- Programs and Engagement \$1.3
- Funded and Funding \$600K



Capital Budget

- Separate from the Operating Budget
- The Capital Budget is funded by the Student Fees each year
- The funds are reserved and held stateside
- Long term planning is necessary to ensure you save "for a rainy day"
- Our request is annual with details on the projects to be implemented



Types of Capital Spending

- What is not Capital? Repairs and Maintenance
- Criteria Amount is greater than \$5K and the item provides long term value to the organization, useful life > 1 year
- Recurring Capital spend
- Available Capital spend



Board Review

- Finance Committee will meet and review all budgets and make final determination for all Student Government and ICC funding
- Chair of Finance Committee will then present to Board for approval
- Board has opportunity to ask questions and receive highlights
- Board approves in March timeframe



Questions?

Next Session:
Budget Tools for the
Finance Committee

