

ASSOCIATED STUDENTS INC.

CONSOLIDATED BUDGET 2026-2027

CALIFORNIA STATE UNIVERSITY, FULLERTON



FROM THE EXECUTIVE DIRECTOR



DAVE EDWARDS

*Executive Director,
Associated Students Inc.*

On behalf of Associated Students Inc., I am pleased to present the Fiscal Year 2026–2027 Consolidated Budget, which reflects a year of meaningful progress and continued investment in the student experience at California State University, Fullerton.

A budget is more than numbers on a page; it tells a story that reflects our values, our priorities, and the students we serve. Every allocation, every investment, and every decision is intentional, guided by our Strategic Plan and anchored in a simple but powerful principle: student well-being, success, and belonging come first.

This past year marked the successful completion of the first year of ASI's 2025-2030 Strategic Plan, strengthening our focus on student success, well-being, and organizational effectiveness while aligning with the university's Fullerton Forward priorities. At the same time, we launched the first phase of the ASI Student Wellness Initiative (ASWI), advancing a long-term vision to expand wellness programs, enhance services, and invest in the spaces that support student life.

The proposed budget reflects that commitment in action. It supports the growth of programs that bring students together, invests in the people who deliver those experiences, and advances the spaces where students learn, connect, and thrive. It also reflects a continued focus on collaboration across campus, recognizing that meaningful impact happens when we work together in service of students.

Essentially, this budget is about how we care for our students, invest in their experience, and prepare for their future. We do so while maintaining strong financial stewardship, ensuring that each dollar is spent with purpose, responsibility, and long-term sustainability in mind.

We are proud of the progress made and remain committed to building an ASI that reflects the needs, voices, and aspirations of every Titan.

Sincerely,

A stylized, handwritten signature in white ink, appearing to read 'D Edwards'.

Dr. Dave Edwards

FROM THE ASI BOARD TREASURER



SHAY QUOCK
*ASI Board of Directors
Treasurer*

Serving as ASI Board Treasurer has given me a front-row seat to how decisions are made that directly impact students.

This budget represents a full year of listening, advocating, and working to make sure student priorities are reflected in where and how resources are allocated. At every step, the focus has been clear: students should see the impact of their fees in real, tangible ways; things like programs, services, spaces, and opportunities that support their success.

ASI is, at its core, student-driven. That means this budget is less about operations and more about people. It is making sure students feel supported, have access to opportunities, and know their voices matter in shaping their campus experience.

As the ASI Student Wellness Initiative continues to take shape and our Strategic Plan moves into its second year, we are seeing that commitment come to life in meaningful ways. More support for student organizations, increased investment in scholarships, expanded programming, and a stronger focus on wellness all reflect what students have asked for and what they deserve. I am proud to have played a role in helping ensure that student perspectives remain at the center of this process. This budget reflects my responsibility to advocate, to represent, and to make decisions that put students first. It's an honor to serve in this role and to help shape a budget that truly reflects our campus community.

Best,

A stylized, handwritten signature in white ink.

Shay Quock

ASSOCIATED STUDENTS INC.

MISSION

ASI enriches the Titan experience and supports the holistic well-being of our campus community at Cal State Fullerton. We offer resources to help overcome challenges, create opportunities, amplify the student voice, and foster an environment where students can fully engage and thrive during their college experience and beyond.

VALUES

- Student Success
- Belonging
- Opportunity
- Leadership

VISION STATEMENT

ASI envisions a thriving Titan community where students connect, lead, and excel.

STRATEGIC GOALS

- Foster Student Growth and Well-Being
- Provide Support to Enrich Student Employee and Staff Experiences
- Innovate and Improve ASI Facilities
- Programs, and Services
- Enhance ASI Partnerships and Outreach

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ORGANIZATIONAL OVERVIEW

Associated Students Inc. (ASI) serves as the primary student auxiliary organization dedicated to enhancing student life, leadership development, and campus engagement initiatives. Funded primarily through student-approved fees, ASI supports a broad portfolio of programs and services, including student government operations, scholarships, student organization funding, major campus facilities, and wellness initiatives. These efforts are guided by ASI's Strategic Plan, which outlines key priorities focused on student success, wellness, and organizational effectiveness.

ASI's financial operations are primarily supported through two student fee structures:

- **Associated Student Body (AS) Fund:** Supports student government operations, scholarships, student programming, leadership development initiatives, and the ASI Children's Center.
- **Titan Student Centers (TSC) Fund:** Also known as the Campus Union Fee, this fund supports the operations, maintenance, and capital planning of the Titan Student Union and Student Recreation Center.

Together, these funding sources enable ASI to deliver student programming, leadership opportunities, campus facilities, including the Titan Student Union (TSU) and Student Recreation Center (SRC), and strategic initiatives such as the ASI Student Wellness Initiative (ASWI).

ASI manages these resources with a focus on maximizing student benefit while maintaining responsible stewardship of student fee revenue and compliance with applicable financial policies.

2026-27 BUDGET OVERVIEW

The Fiscal Year 2026–2027 consolidated budget for Associated Students Inc. (ASI) has been developed to advance ASI's mission while ensuring disciplined financial stewardship. The proposed budget reflects both historical operating performance and strategic investments designed to expand student services, strengthen operational infrastructure, and support the continued implementation of the ASI Student Wellness Initiative (ASWI).

The budget reflects a period of organizational growth and transition. ASWI represents a multi-year investment strategy designed to enhance student wellness programming, expand services, and strengthen infrastructure. Accordingly, the FY 2026–2027 budget includes incremental investments in staffing, programming, and operational support.

At the same time, the budget maintains a prudent fiscal approach through conservative revenue assumptions, contingency allocations, and updated reserve targets aligned with ASI's investment policy and CSU system guidelines.

BUDGET DEVELOPMENT AND ENROLLMENT ASSUMPTIONS

Revenue projections are based on conservative enrollment assumptions, based on information from the CSUF Office of Institutional Effectiveness and Planning, to ensure financial stability under varying enrollment conditions.

- Fall enrollment of approximately 45,147 students.
- Spring enrollment projected at 95% of fall enrollment levels.

These assumptions form the basis for projected student fee revenue.

ASI's funding model reflects a diversified revenue structure:

- 76% from mandatory student fees.
- 24% from operating income (facility rentals, program fees, memberships, and other services).

The budget model integrates operating revenues with student fee allocations, with remaining needs supported through fee-based subsidy in accordance with ASI policy.

RESERVE MANAGEMENT AND FINANCIAL POLICY

ASI maintains reserve balances in accordance with California State University (CSU) system requirements and its internal investment policy. These reserves serve as a financial safeguard to ensure operational continuity and institutional stability in the event of unexpected revenue disruptions or economic volatility.

In 2025, ASI updated its investment policy to increase minimum reserve thresholds by 18% in response to its growing financial scope and commitments related to ASWI.

While current reserves remain below the revised policy targets, the FY 2026–2027 budget incorporates strategies to gradually align reserves with policy requirements.

FINANCIAL VIABILITY

ASI remains in a strong financial position and continues to meet both short-term operational commitments and long-term financial obligations. The organization employs a full-cost budgeting methodology, ensuring that future liabilities and predictable capital obligations are incorporated into annual financial planning.

Key long-term obligations include:

- Post-retirement healthcare liabilities.
- Pension obligations.
- Facility bond debt associated with the Student Recreation Center (maturity in 2041).
- Ongoing maintenance obligations for the Titan Student Union, Student Recreation Center, and Children's Center.

Post-employment benefit obligations continue to grow in line with broader CSU and public sector trends and are incorporated into long-term financial planning.

GOVERNANCE, COMPLIANCE, AND AUDIT OVERSIGHT

ASI operates in accordance with CSU auxiliary guidelines and maintains a robust governance framework to ensure transparency and accountability.

Key practices include:

- Annual Management Review by the ASI Board of Directors.
- Annual independent external financial audits.
- Compliance with CSU Executive Orders.

The most recent audit resulted in an unmodified opinion, confirming accurate financial reporting and no material weaknesses in internal controls.

STRATEGIC FINANCIAL OUTLOOK

The FY 2026–2027 consolidated budget balances strategic growth with fiscal responsibility. It advances priorities in student wellness, leadership development, and campus engagement while maintaining strong financial oversight.

Although ASWI drives expanded investment in programming and infrastructure, the budget reflects a measured approach to risk through conservative revenue projections, contingency planning, and a long-term strategy to strengthen reserve levels.



ASI CONSOLIDATED BUDGET 2026-2027

CONSOLIDATED BUDGET SUMMARY

The ASI Consolidated Budget reflects the full scope of ASI operations, bringing together student government, student engagement programs, the Children's Center, and the Titan Student Union and Student Recreation Center, supported by core administrative and operational functions including accounting, human resources, marketing, information technology, building engineering, and organizational operations.

The FY 2026-2027 budget reflects a 13% year-over-year increase in overall expenditures, driven primarily by expanded programming, increased staffing, and implementation of the ASI Student Wellness Initiative.

Key financial highlights include:

- Increased funding for scholarships by 82% over 2025-26.
- Expanded support for student clubs and campus organizations by 22% over 2025-26.
- Growth in staffing to support expanded services.
- \$625,500 in ASWI funding for programs.
- Continued investment in facility infrastructure and maintenance.

ASI anticipates employing approximately 425 student employees, reinforcing its role as one of the largest employers on campus and a workforce development partner.

2026-2027 Consolidated Proposed Budget

ASSOCIATED STUDENTS INC., CSUF

INCOME	Consolidated	Associated Students	Titan Student Centers
Campus Reimbursement	500,000	120,000	380,000
Gift/Donation Income	-	-	-
Interest Income	500,000	200,000	300,000
Investment Income	85,000	85,000	-
Lease/Rental Income	400,000	-	400,000
Membership Fee	200,000	-	200,000
Merchandise Sales	1,080	-	1,080
Miscellaneous Income	7,000	6,000	1,000
Indirect Income	2,300,000	2,300,000	-
Class Registration Fees	411,912	-	411,912
Personnel Service (Income)	-	-	-
Food Service Charges	164,000	-	164,000
Food Service Income	85,000	-	85,000
Ticket Sales	223,000	-	223,000
Guest Pass Income	35,000	-	35,000
Member Services	30,000	-	30,000
Billiards Income	45,000	-	45,000
Bowling Income	75,000	-	75,000
Electronic Games Income	12,000	-	12,000
Gaming Income	94,500	-	94,500
Equipment Rental Income	10,000	-	10,000
Grant Income	1,492,000	1,402,000	90,000
Tuition Income	850,000	850,000	-
Total Income	7,520,492	4,963,000	2,557,492

2026-2027 Consolidated Proposed Budget

ASSOCIATED STUDENTS INC., CSUF

EXPENSES	Consolidated	Associated Students	Titan Student Centers
Wages Staff	8,228,609	4,306,522	3,922,087
Wages Student	4,321,137	1,031,778	3,289,359
Benefits Full Time	3,461,543	1,846,568	1,614,975
Benefits Part Time	186,286	41,022	145,264
Student Leadership Awards	574,049	574,049	-
Awards	-	-	-
Bank Fees	12,000	12,000	-
Commissions Expense	11,000	-	11,000
Contract Services	1,625,376	105,100	1,520,276
Contract Wages	175,000	100,000	75,000
Copier Usage	11,700	6,200	5,500
Credit Card Fees	78,000	19,000	59,000
Custodial Services	1,225,991	119,881	1,106,110
Custodial Supplies	111,218	21,218	90,000
Contingency	300,000	150,000	150,000
FP -Cost of Food and Donated Food	130,000	-	130,000
Food & Food Service Supplies	61,000	61,000	-
Furn/Fixture/Equip Expense	251,900	37,000	214,900
Gift Expense	30,735	30,735	-
Hardware Purchases	40,000	-	40,000
Hospitality	644,210	369,760	274,450
Instructional Supplies	22,000	22,000	-
Indirect Expense	2,300,000	-	2,300,000
Insurance	483,000	61,000	422,000
Investment Fees	45,000	45,000	-
Legal/Accounting Services	136,500	136,500	-
Live Scan	10,000	10,000	-
Membership/Dues/Registration Expense	66,539	37,467	29,072
Merchandise for Resale	750	-	750
Minor Construction	135,000	-	135,000
Miscellaneous Expense	-	-	-
Payroll Services	175,000	175,000	-
Phone	23,600	9,200	14,400
Postage/Shipping	5,800	4,750	1,050
Presidential Discretionary	750	750	-
Printing And Advertising	81,120	19,820	61,300
Prizes (Contest Awards)	5,150	-	5,150
Professional Services	1,235,650	138,400	1,097,250
Promotional Items	411,950	104,150	307,800
Recruiting	10,000	10,000	-
Rentals for Special Events	544,300	104,300	440,000
Repair & Maintenance Labor/Services	192,500	13,000	179,500
Research Grants	25,000	25,000	-
Scholarships	300,000	300,000	-
Software Subscription	290,536	87,400	203,136
Staff Development	114,070	96,100	17,970
Education Reimbursement	50,000	50,000	-
Student Fees-Athletics Scholarship	2,621,351	2,621,351	-
Supplies	655,712	225,332	430,380
Lodging/Meals	99,652	84,652	15,000
Transportation/Mileage/Tolls/Parking	53,060	15,610	37,450
Travel Flights	426,050	366,050	60,000
Utilities	760,000	45,000	715,000
Vehicle Expense	17,700	-	17,700
Depreciation Expense	488,000	20,000	468,000
Amortization - Leasehold Improvement	30,000	-	30,000
State Licenses, State Taxes & State Fees	3,000	-	3,000
Total Expenses	33,298,494	13,659,665	19,638,829
Student Fees	25,778,002	8,696,665	17,081,337

ASSOCIATED STUDENTS (AS) BUDGET



ASSOCIATED STUDENTS (AS) FINANCIAL OVERVIEW

The proposed FY 2026–2027 Associated Students operating budget reflects both incremental revenue growth and targeted investments in personnel, programming, and organizational infrastructure.

Total operating income is projected to increase by approximately 16% year-over-year, primarily driven by higher indirect cost recovery associated with expanded ASWI operations and infrastructure support. The ASWI fee supports expanded wellness programming, renovation and expansion of the Titan Student Union and Student Recreation Center, and the planning and construction of new facilities, including a student wellness center and a centralized basic needs center.

Key revenue considerations include:

- Conservative projections for interest and investment income given current inflationary pressures.
- Elimination of direct donation revenue from the operating budget, as these funds are now administered through the campus Philanthropic Foundation.
- Increased grant funding associated with state preschool programs within the Children’s Center.

EXPENSE OVERVIEW

Total operating expenditures for the Associated Students budget are projected to increase by approximately 11% compared to the prior fiscal year.

Primary cost drivers include:

- Personnel expenses associated with new positions supporting infrastructure.
- Adjustments to benefits costs reflecting updated compensation assumptions.
- Increased scholarship funding commitments.
- Programmatic investments in student leadership initiatives and club funding.

PERSONNEL AND STAFFING INVESTMENTS

To support ASWI implementation and broader organizational growth, the proposed budget includes several new administrative positions, including:

- Office Coordinator, Finance and Accounting.
- Associate Director, Human Resources.
- Student Government Manager.

The budget includes a 5% salary adjustment pool for professional staff. This allocation is intended to address market alignment, equity adjustments, merit increases, and cost-of-living pressures.

Benefits costs are estimated at approximately 41.5% of professional staff compensation, consistent with historical trends.

Student employee wages are also adjusted to reflect anticipated minimum wage increases in January 2027.

STUDENT LEADERSHIP AND SCHOLARSHIP INVESTMENTS

A major strategic priority reflected in the FY 2026–2027 budget is expanded investment in student leadership development and financial support programs.

Scholarship funding is proposed to increase from \$165,000 to \$300,000, reflecting ASI's commitment to expanding access to educational opportunities.

Additional funding is also allocated to student organizations and leadership initiatives, including:

- A 5% increase in student leadership awards over the last fiscal year.
- \$150,000 more funding toward student organizations for seed funding, enrichment grants, Student Government participation incentives, and travel.

These investments are designed to broaden participation, strengthen leadership development, and enhance campus engagement opportunities.

RISK MANAGEMENT AND CONTINGENCY PLANNING

Given that ASI's primary revenue source is student fee income tied directly to enrollment levels, the FY 2026–2027 budget includes a \$150,000 contingency allocation.

This contingency provides operational flexibility to address:

- Enrollment fluctuations affecting fee revenue.
- Inflationary pressures impacting operating costs.
- Implementation adjustments related to ASWI.
- Other unforeseen operational expenditures.

Maintaining this contingency is particularly important given that current reserve balances remain below newly adopted policy targets.

Fee Revenue Budget FY 2026-2027

ASSOCIATED STUDENTS

	SUMMER 2026	FALL 2026	SPRING 2027
Projected Students	5,000	45,147	42,890
Less: Waivers	100	300	300
Budgeted Student Headcount	4,900	44,847	42,590
Non-Directed AS Fee	\$6.30	\$70.97	\$70.97
Budgeted Fees Available	\$30,870	\$3,182,792	\$3,022,587
TOTAL NON-DIRECTED ASI FEES			\$6,236,249

	SUMMER 2026	FALL 2026	SPRING 2027
Projected Students	-	45,147	42,890
Less: Waivers	-	300	300
Budgeted Student Headcount	-	44,847	42,590
Athletic Fee	-	\$29.98	\$29.98
Budgeted Fees Available	-	\$1,344,513	\$1,276,838
TOTAL ATHLETICS FEES			\$2,621,351

TOTAL PROJECTED ASI FEES FOR FY 2026-2027			\$8,857,601
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Revenue Fund Balance

ASSOCIATED STUDENTS

ASB DEPOSITORY FUND (TB001)	2024-2025 ACTUAL	2025-2026 ESTIMATE	2026-2027 PROPOSED
PRIOR YEAR FUND BALANCE	552,487	575,475	873,717
DEPOSITORY FEES	7,600,000	8,514,676	8,857,601
INTEREST INCOME	37,080	37,000	37,000
SUB-TOTAL	8,189,566	9,127,151	9,768,318
EXPENDITURES	7,599,091	8,107,185	8,696,665
UNCOLLECTED STUDENT FEES	15,000	15,000	15,000
EO 1000 COST RECOVERY TO CAMPUS	-	131,250	137,813
EXPENSE TOTAL	7,614,091	8,253,435	8,849,478
ENDING FUND BALANCE	575,475	873,717	918,840

ASI LOCALLY HELD RESERVES

ASI maintains several internally managed reserve funds designed to protect the organization against operational and financial volatility.

- **Catastrophic Events Reserve:** Supports continuity during major disruptions.
- **Loss of External Funding Reserve:** Offsets reductions in grants or external funding.
- **Working Capital Reserve:** Ensures liquidity for ongoing operations.
- **Children's Center Capital Reserve:** Supports long-term facility and equipment needs.

Reserve Fund Balance

ASSOCIATED STUDENTS

RESERVE FUND BALANCES	BALANCE 06/30/2025	EXPECTED BALANCE 06/30/2026	PROJECTED BALANCE 6/30/2027	Required 6/30/2027	Under Funded
Catastrophic	360,000	360,000	360,000	360,000	-
Loss of External Funding	434,250	1,486,000	1,536,000	2,128,956	592,956
Working Capital	414,250	726,478	776,478	1,064,478	288,000
Children's Center Maintenance	3,000,000	3,000,000	3,000,000	3,000,000	-
Equipment	20,000	20,000	20,000	20,000	-
TOTAL RESERVE	4,228,500	5,592,478	5,692,478	6,573,434	880,956

2026-2027 Proposed Budget

ASSOCIATED STUDENTS

INCOME	FY25-26 Budget	FY26-27 Proposed	Variance	%
Campus Reimbursement	160,000	120,000	(40,000)	-25%
Gift/Donation Income	95,000	-	(95,000)	-100%
Interest Income	215,000	200,000	(15,000)	-7%
Investment Income	89,500	85,000	(4,500)	-5%
Miscellaneous Income	8,500	6,000	(2,500)	-29%
Indirect Income	1,675,000	2,300,000	625,000	37%
Grant Income	1,172,000	1,402,000	230,000	20%
Tuition Income	846,200	850,000	3,800	0%
Total Income	4,261,200	4,963,000	701,800	16%

2026-2027 Proposed Budget

ASSOCIATED STUDENTS

EXPENSES	FY25-26 Budget	FY26-27 Proposed	Variance	%
Wages Staff	3,861,875	4,306,522	444,647	12%
Wages Student	954,114	1,031,778	77,664	8%
Benefits Full Time	1,576,083	1,846,568	270,485	17%
Benefits Part Time	43,140	41,022	(2,118)	-5%
Student Leadership Awards	576,042	574,049	(1,993)	0%
Bank Fees	8,000	12,000	4,000	50%
Contract Services	81,200	105,100	23,900	29%
Contract Wages	86,560	100,000	13,440	16%
Copier Usage	4,000	6,200	2,200	55%
Credit Card Fees	19,000	19,000	-	0%
Custodial Services	125,420	119,881	(5,539)	-4%
Custodial Supplies	20,000	21,218	1,218	6%
Contingency	250,000	150,000	(100,000)	-40%
Food & Food Service Supplies	65,000	61,000	(4,000)	-6%
Furn/Fixture/Equip Expense	9,500	37,000	27,500	289%
Gift Expense	28,495	30,735	2,240	8%
Hospitality	387,548	369,760	(17,788)	-5%
Instructional Supplies	22,000	22,000	-	0%
Insurance	51,500	61,000	9,500	18%
Investment Fees	-	45,000	45,000	100%
Legal/Accounting Services	110,000	136,500	26,500	24%
Live Scan	11,000	10,000	(1,000)	-9%
Membership/Dues/Registration Expense	33,370	37,467	4,097	12%
Minor Construction	20,000	-	(20,000)	-100%
Miscellaneous Expense	3,500	-	(3,500)	-100%
Payroll Services	168,000	175,000	7,000	4%
Phone	9,900	9,200	(700)	-7%
Postage/Shipping	4,150	4,750	600	14%
Presidential Discretionary	750	750	-	0%
Printing And Advertising	14,150	19,820	5,670	40%
Professional Services	123,950	138,400	14,450	12%
Promotional Items	94,020	104,150	10,130	11%
Recruiting	5,000	10,000	5,000	100%
Rentals for Special Events	111,250	104,300	(6,950)	-6%
Repair & Maintenance Labor/Services	5,000	13,000	8,000	160%
Research Grants	25,000	25,000	-	0%
Scholarships	165,000	300,000	135,000	82%
Software Subscription	91,750	87,400	(4,350)	-5%
Staff Development	95,900	96,100	200	0%
Education Reimbursement	25,000	50,000	25,000	100%
Student Fees-Athletics Scholarship	2,478,699	2,621,351	142,652	6%
Supplies	165,720	225,332	59,612	36%
Lodging/Meals	25,601	84,652	59,051	231%
Transportation/Mileage/Tolls/Parking	13,918	15,610	1,692	12%
Travel Flights	336,100	366,050	29,950	9%
Utilities	42,180	45,000	2,820	7%
Depreciation Expense	20,000	20,000	-	0%
TOTAL EXPENSES	12,368,385	13,659,665	1,291,280	10%
STUDENT FEES	8,107,185	8,696,665	589,480	7%

2026-2027 Proposed Budget

ASSOCIATED STUDENTS

INCOME	General and Administration	Children's Center	Student Programs & Engagement	Student Government	Total
Campus Reimbursement	60,000	-	-	60,000	120,000
Gift/Donation Income	-	-	-	-	-
Interest Income	200,000	-	-	-	200,000
Investment Income	85,000	-	-	-	85,000
Miscellaneous Income	-	6,000	-	-	6,000
Indirect Income	2,300,000	-	-	-	2,300,000
Grant Income	-	1,360,000	42,000	-	1,402,000
Tuition Income	-	850,000	-	-	850,000
GRAND TOTAL	2,645,000	2,216,000	42,000	60,000	4,963,000

2026-2027 Proposed Budget

ASSOCIATED STUDENTS

EXPENSES	General and Administration	Children's Center	Student Programs & Engagement	Student Government	Total
Wages Staff	3,227,211	1,079,311	-	-	4,306,522
Wages Student	204,933	760,000	-	66,845	1,031,778
Benefits Full Time	1,339,292	507,276	-	-	1,846,568
Benefits Part Time	8,362	31,160	-	1,500	41,022
Student Leadership Awards	-	-	-	574,049	574,049
Awards	-	-	-	-	-
Bank Fees	12,000	-	-	-	12,000
Contract Services	31,100	74,000	-	-	105,100
Contract Wages	25,000	-	-	75,000	100,000
Copier Usage	4,000	2,200	-	-	6,200
Credit Card Fees	-	19,000	-	-	19,000
Custodial Services	-	119,881	-	-	119,881
Custodial Supplies	-	21,218	-	-	21,218
Contingency	150,000	-	-	-	150,000
Food & Food Service Supplies	-	61,000	-	-	61,000
Furn/Fixture/Equip Expense	4,000	6,000	-	27,000	37,000
Gift Expense	11,000	-	-	19,735	30,735
Hospitality	39,000	500	10,000	320,260	369,760
Instructional Supplies	-	22,000	-	-	22,000
Insurance	10,000	18,000	-	33,000	61,000
Legal/Accounting Services	105,500	31,000	-	-	136,500
Live Scan	7,000	3,000	-	-	10,000
Lodging/Meals	41,500	1,200	-	41,952	84,652
Membership/Dues/Registration Expense	13,792	1,000	-	22,675	37,467
Minor Construction	-	-	-	-	-
Miscellaneous Expense	-	-	-	-	-
Payroll Services	175,000	-	-	-	175,000
Phone	4,000	4,000	-	1,200	9,200
Postage/Shipping	4,600	50	-	100	4,750
Presidential Discretionary	-	-	-	750	750
Printing And Advertising	1,800	1,500	-	16,520	19,820
Professional Services	18,000	-	-	120,400	138,400
Promotional Items	12,500	5,000	10,000	76,650	104,150
Recruiting	10,000	-	-	-	10,000
Rentals for Special Events	7,000	-	2,000	95,300	104,300
Repair & Maintenance Labor/Services	-	13,000	-	-	13,000
Research Grants	-	-	-	25,000	25,000
Scholarships	-	-	-	300,000	300,000
Software Subscription	77,100	10,000	-	300	87,400
Staff Development	95,500	600	-	-	96,100
Education Reimbursement	50,000	-	-	-	50,000
Student Fees-Athletics Scholarship	-	-	-	2,621,351	2,621,351
Supplies	44,527	8,755	20,000	152,050	225,332
Transportation/Mileage/Tolls/Parking	10,200	-	-	5,410	15,610
Travel Flights	100,000	-	-	266,050	366,050
Utilities	-	45,000	-	-	45,000
Depreciation Expense	20,000	-	-	-	20,000
GRAND TOTAL	5,908,917	2,845,651	42,000	4,863,097	13,659,665
Student Fees	3,263,917	629,651	0	4,803,097	8,696,665

Department Summary FY 2026-2027

General Administration

ASSOCIATED STUDENTS

INCOME	Human Resources	Finance & Accounting	Administration	Corporate Affairs	Corporate Operations	Executive Office	Total
Interest Income	-	-	200,000	-	-	-	200,000
Investment Income	-	-	85,000	-	-	-	85,000
Indirect Income	-	-	2,300,000	-	-	-	2,300,000
Campus Reimbursement	-	60,000	-	-	-	-	60,000
GRAND TOTAL	-	60,000	2,585,000	-	-	-	2,645,000

EXPENSES	Human Resources	Finance & Accounting	Administration	Corporate Affairs	Corporate Operations	Executive Office	Total
Wages Staff	-	-	3,227,211	-	-	-	3,227,211
Wages Student	35,000	55,000	69,373	40,560	5,000	-	204,933
Benefits Full Time	-	-	1,339,292	-	-	-	1,339,292
Benefits Part Time	1,400	2,255	2,844	1,663	200	-	8,362
Bank Fees	-	12,000	-	-	-	-	12,000
Contract Services	25,000	2,500	3,600	-	-	-	31,100
Contract Wages	25,000	-	-	-	-	-	25,000
Copier Usage	2,000	-	-	-	-	2,000	4,000
Contingency	-	-	150,000	-	-	-	150,000
Depreciation Expense	-	-	20,000	-	-	-	20,000
Education Reimbursement	50,000	-	-	-	-	-	50,000
Furn/Fixture/Equip Expense	-	1,500	-	2,500	-	-	4,000
Gift Expense	2,500	-	-	-	-	8,500	11,000
Hospitality	24,500	1,000	-	8,000	500	5,000	39,000
Insurance	-	-	10,000	-	-	-	10,000
Investment Fees	-	-	45,000	-	-	-	45,000
Legal/Accounting Services	5,000	70,000	15,500	-	-	15,000	105,500
Live Scan	7,000	-	-	-	-	-	7,000
Lodging/Meals	25,000	-	-	1,500	-	15,000	41,500
Membership/Dues/Registration Expense	800	1,000	5,992	1,000	-	5,000	13,792
Payroll Services	175,000	-	-	-	-	-	175,000
Phone	1,500	500	-	-	-	2,000	4,000
Postage/Shipping	500	3,000	1,100	-	-	-	4,600
Printing And Advertising	300	-	-	500	-	1,000	1,800
Professional Services	11,000	-	-	2,000	-	5,000	18,000
Promotional Items	7,500	-	-	-	-	5,000	12,500
Recruiting	10,000	-	-	-	-	-	10,000
Rentals for Special Events	-	-	-	-	-	7,000	7,000
Software Subscription	-	65,000	-	7,000	5,000	100	77,100
Staff Development	82,000	-	-	3,000	500	10,000	95,500
Supplies	26,000	3,000	3,190	3,300	4,037	5,000	44,527
Transportation/Mileage/Tolls/Parking	7,000	-	1,000	200	-	2,000	10,200
Travel Flights	80,000	-	-	-	-	20,000	100,000
GRAND TOTAL	604,000	216,755	4,894,102	71,223	15,237	107,600	5,908,917

Department Summary FY 2026-2027 Children's Center

ASSOCIATED STUDENTS

INCOME	Children's Center	Total
Miscellaneous Income	6,000	6,000
Grant Income	1,360,000	1,360,000
Tuition Income	850,000	850,000
GRAND TOTAL	2,216,000	2,216,000

EXPENSES	Children's Center	Total
Wages Staff	1,079,311.00	1,079,311.00
Wages Student	760,000	760,000
Benefits Full Time	507,276	507,276
Benefits Part Time	31,160	31,160
Contract Services	74,000	74,000
Copier Usage	2,200	2,200
Credit Card Fees	19,000	19,000
Custodial Services	119,881	119,881
Custodial Supplies	21,218	21,218
Food & Food Service Supplies	61,000	61,000
Furn/Fixture/Equip Expense	6,000	6,000
Hospitality	500	500
Instructional Supplies	22,000	22,000
Insurance	18,000	18,000
Legal/Accounting Services	31,000	31,000
Live Scan	3,000	3,000
Lodging/Meals	1,200	1,200
Membership/Dues/Registration Expense	1,000	1,000
Minor Construction	-	-
Phone	4,000	4,000
Postage/Shipping	50	50
Printing And Advertising	1,500	1,500
Promotional Items	5,000	5,000
Repair & Maintenance Labor/Services	13,000	13,000
Software Subscription	10,000	10,000
Staff Development	600	600
Supplies	8,755	8,755
Utilities	45,000	45,000
GRAND TOTAL	2,845,651	2,845,651

Department Summary FY 2026-2027 Student Programs & Engagement

ASSOCIATED STUDENTS

INCOME	Camp Titan	Total
Grant Income	42,000	42,000
GRAND TOTAL	42,000	42,000

EXPENSES	Camp Titan	Total
Hospitality	10,000	10,000
Printing And Advertising	-	-
Professional Services	-	-
Promotional Items	10,000	10,000
Rentals for Special Events	2,000	2,000
Supplies	20,000	20,000
GRAND TOTAL	42,000	42,000

Department Summary FY 2026-2027 Student Government

ASSOCIATED STUDENTS

INCOME	Student Gov. Office	Board of Directors	Elections	Commissions	Executive Senate	Total
Miscellaneous Income	-	-	-	-	-	-
Campus Reimbursement	60,000	-	-	-	-	60,000
GRAND TOTAL	60,000	-	-	-	-	60,000

EXPENSES	Student Gov. Office	Board of Directors	Elections	Commissions	Executive Senate	Total
Wages Student	66,845	-	-	-	-	66,845
Benefits Part Time	1,500	-	-	-	-	1,500
Student Leadership Awards	574,049	-	-	-	-	574,049
Contract Wages	-	-	-	-	75,000	75,000
Furn/Fixture/Equip Expense	27,000	-	-	-	-	27,000
Gift Expense	4,000	500	-	830	14,405	19,735
Hospitality	72,500	33,000	3,000	6,210	205,550	320,260
Insurance	-	-	-	-	33,000	33,000
Membership/Dues/Registration Expense	8,600	-	-	-	14,075	22,675
Phone	1,200	-	-	-	-	1,200
Presidential Discretionary	750	-	-	-	-	750
Printing And Advertising	1,000	500	500	2,050	12,470	16,520
Professional Services	9,000	-	1,000	5,500	104,900	120,400
Promotional Items	16,000	1,000	13,000	6,000	40,650	76,650
Rentals for Special Events	30,000	-	1,000	600	63,700	95,300
Research Grants	25,000	-	-	-	-	25,000
Scholarships	300,000	-	-	-	-	300,000
Software Subscription	300	-	-	-	-	300
Student Fees-Athletics Scholarship	-	-	-	-	2,621,351	2,621,351
Supplies	42,000	500	-	3,500	106,050	152,050
Lodging/Meals	41,952	-	-	-	-	41,952
Transportation/Mileage/Tolls/Parking	5,100	-	-	310	-	5,410
Travel Flights	40,500	25,000	-	-	200,550	266,050
Grand Total	1,267,396	60,500	18,500	25,000	3,491,701	4,863,097

Department Summary FY 2026-2027 Student Commissions

ASSOCIATED STUDENTS

EXPENSES	Engagement	Lobby Corps	University Affairs	Environmental Sustainability	Social Justice and Equity	Total
Gift Expense	200	100	300	130	100	830
Hospitality	1,200	1,070	1,220	1,220	1,500	6,210
Printing And Advertising	500	400	350	400	400	2,050
Professional Services	900	1,000	1,000	1,300	1,300	5,500
Promotional Items	1,000	1,900	1,000	1,100	1,000	6,000
Rentals for Special Events	-	-	600	-	-	600
Supplies	1,100	500	500	800	600	3,500
Transportation/Mileage/Tolls/Parking	100	30	30	50	100	310
GRAND TOTAL	5,000	5,000	5,000	5,000	5,000	25,000

Department Summary FY 2026-2027 Executive Senate

ASSOCIATED STUDENTS

EXPENSES	Funding Group & ICC	Funding Campus Group	Total
Contract Wages	-	75,000	75,000
Gift Expense	13,580	825	14,405
Hospitality	172,550	33,000	205,550
Insurance	33,000	-	33,000
Membership/Dues/Registration Expense	10,600	3,475	14,075
Printing And Advertising	11,270	1,200	12,470
Professional Services	93,650	11,250	104,900
Promotional Items	28,400	12,250	40,650
Rentals for Special Events	57,200	6,500	63,700
Student Fees-Athletics Scholarship	-	2,621,351	2,621,351
Supplies	93,250	12,800	106,050
Travel Flights	184,800	15,750	200,550
GRAND TOTAL	698,300	2,793,401	3,491,701

Department Summary FY 2026-2027 Funding Group and ICC

ASSOCIATED STUDENTS

EXPENSES	AICC	BICC	BSU	CICC	CSICC	EICC	ECSICC	HHDICC
Gift Expense	700	1,000	-	900	100	230	200	1,000
Hospitality	10,500	15,000	11,500	9,100	3,500	4,000	4,750	8,900
Insurance	-	-	-	-	-	-	-	-
Membership/Dues/Registration Expense	-	-	500	100	-	-	-	-
Printing And Advertising	200	650	500	850	100	20	-	1,500
Professional Services	9,000	10,800	5,800	1,250	-	1,500	750	1,000
Promotional Items	2,500	1,000	1,500	900	1,250	900	100	1,000
Rentals for Special Events	2,000	1,000	4,000	-	250	700	1,500	750
Supplies	7,500	7,500	6,000	2,900	4,500	2,200	4,000	5,500
Travel Flights	3,000	15,000	25,000	8,000	-	14,100	56,000	3,000
Grand Total	35,400	51,950	54,800	24,000	9,700	23,650	67,300	22,650

EXPENSES	HSSICC	MESA	NSMICC	SCICC	SWANA ICC	SASU	AICA ICC	Total
Gift Expense	3,200	200	200	-	350	-	5,500	13,580
Hospitality	20,000	17,500	10,000	300	16,500	10,000	31,000	172,550
Insurance	-	-	-	33,000	-	-	-	33,000
Membership/Dues/Registration Expense	-	-	-	10,000	-	-	-	10,600
Printing And Advertising	300	700	350	100	300	200	5,500	11,270
Professional Services	7,650	7,300	100	10,000	17,000	2,500	19,000	93,650
Promotional Items	2,200	2,000	3,300	150	200	400	11,000	28,400
Rentals for Special Events	750	8,000	2,250	13,000	1,700	2,300	19,000	57,200
Supplies	6,750	7,500	6,000	3,200	8,000	2,700	19,000	93,250
Travel Flights	15,000	2,450	10,000	22,000	750	500	10,000	184,800
Grand Total	55,850	45,650	32,200	91,750	44,800	18,600	120,000	698,300

Department Summary FY 2026-2027 Funding Campus Group

ASSOCIATED STUDENTS

EXPENSES	Panhellenic	Resident Student Association	Athletics Scholarship	Arboretum	Total
Contract Wages	-	-	-	75,000	75,000
Gift Expense	-	600	-	-	825
Hospitality	9,000	10,000	-	-	33,000
Membership/Dues/Registration Expense	500	225	-	-	3,475
Printing And Advertising	600	-	-	-	1,200
Professional Services	-	3,000	-	-	11,250
Promotional Items	1,250	3,500	-	-	12,250
Rentals for Special Events	1,000	-	-	-	6,500
Student Fees-Athletics Scholarship	-	-	2,621,351	-	2,621,351
Supplies	3,500	5,000	-	-	12,800
Travel Flights	5,000	3,000	-	-	15,750
GRAND TOTAL	20,850	25,325	2,621,351	75,000	2,793,401

TITAN STUDENT CENTERS (TSC) BUDGET



TITAN STUDENT CENTERS (TSC) FINANCIAL OVERVIEW

The Titan Student Centers (TSC) budget represents the largest component of ASI's financial operations. The TSC fee funds operations of the Titan Student Union (TSU), the Student Recreation Center (SRC), student programs and engagement, and ASWI-related programming and services.

Projected TSC fee revenue for FY 2026–2027 totals approximately \$24.79 million, reflecting the approved \$55 per-semester phased fee increase supporting ASWI.

TITAN STUDENT CENTERS FUND MANAGEMENT

TSC revenues and expenditures are tracked through university-administered accounts that manage operational funding, facility bond payments, and transfers to capital maintenance and reserve funds.

The proposed budget anticipates continued growth in TSC fund balances due to a 26% increase in fee revenue and planned transfers of \$3.2 million to long-term reserve funds.

TITAN STUDENT CENTERS RESERVE STRATEGY

The updated ASI investment policy significantly increased reserve requirements for TSC operations to align with the organization's expanding financial scale and long-term capital obligations associated with ASWI and student facilities.

Current reserve balances remain materially below policy targets, particularly within the following categories:

- Repair and Replacement Fund.
- Catastrophic Reserve Fund.
- Economic Uncertainty Fund.

The FY 2026–2027 budget includes initial transfers intended to begin closing this gap through a phased, multi-year approach.

TITAN STUDENT CENTERS OPERATING BUDGET

The TSC operating budget includes both core facility operations and revenue-generating auxiliary activities such as recreation programs, events, bowling and billiards, and facility rentals.

Total operating income is projected to decrease modestly by 2%, driven by:

- Elimination of direct donation revenue from the operating budget, as these funds are now administered through the campus Philanthropic Foundation.
- Reduced food service revenue under a revised vendor contract.
- Lower ticket sales projections, reflecting recent event attendance trends.

These decreases are partially offset by increased recreation facility usage and higher utilization of bowling and billiards operations.

TITAN STUDENT CENTERS EXPENSES

Total TSC operating expenses are projected to increase by approximately 14% year-over-year.

Primary cost drivers:

- Personnel costs associated with expanded ASWI staffing.
- Contract services supporting wellness programs and facility operations.
- Increased promotional and programmatic spending.
- Capital upgrades to public spaces and equipment.
- Utility costs are projected to decline based on updated consumption and efficiency assumptions.

ASWI PROGRAM INVESTMENTS

The FY 2026–2027 budget includes significant investments to support the continued expansion of ASWI programs and services by over \$2.3 million.

Key allocations include:

- A brand-new trial Wellness Suite in the TSU, offering a dedicated space for relaxation, stress relief, and wellness focused experiences as a preview of the future Wellness Center.
- Additional CAPS counselors, increasing access to mental health support and reducing barriers to care for students.
- Expanded funding for TitanWELL Wellness Ambassadors, strengthening peer-to-peer outreach through student leaders who bring wellness resources, programming, and engagement directly to campus communities.
- \$150,000 more for student clubs and organizations to support travel, enrichment grants, and start-up funding, helping students build community and stay involved.
- \$300,000 toward scholarship awards, an 82% increase over last year, directly supporting student success and financial well-being.
- Continued investment in architectural design for a new Wellness Center, expanded Student Recreation Center and Titan Student Union, and a centralized Basic Needs Center.

These investments reflect ASI's strategic commitment to enhancing student well-being and campus engagement.

Fee Revenue Projection FY 2026-2027

TITAN STUDENT CENTERS

	SUMMER 2026	FALL 2026	SPRING 2027
Projected Students	5,000	45,147	42,890
Less: Waivers	100	300	300
Budgeted Student Headcount	4,900	44,847	42,590
Non-Directed TS Fee	76.64	279.25	279.25
Budgeted Fees Available	375,536	12,523,525	11,893,160
TOTAL TSC FEES FOR FY 2026-2027			24,792,221

Revenue Fund Balance

TITAN STUDENT CENTERS

REVENUE FUND (TCUOP)	2024-2025 ACTUAL	2025-2026 ESTIMATE	2026-2027 PROPOSED
PRIOR YEAR FUND BALANCE	6,661,425	6,693,658	8,063,401
FEE REVENUE	13,976,630	19,209,466	24,792,221
INTEREST INCOME - REVENUE FUND	182,654	221,549	210,000
CAMPUS A/R ADJUSTMENT	44,069	45,194	44,069
SUB-TOTAL	20,864,779	26,169,867	33,109,691
EXPENDITURES			
BUDGET & RETURN TO OPERATIONS	11,467,255	14,622,608	17,081,337
POTENTIAL UNCOLLECTED STUDENT FEES	60,000	60,000	60,000
FACILITY BOND PAYMENT	1,577,025	1,409,243	1,458,250
CSU GENERAL OVERHEAD EXPENSE	95,000	90,000	90,000
EO 1000 COST RECOVERY TO CAMPUS	-	131,250	137,813
TRANSFER TO REPAIR & REPLACEMENT FUND (TCUMR)	971,841	723,365	1,000,000
TRANSFER TO CATASTROPHIC FUND (TCUCE)	-	-	1,000,000
TRANSFER TO ECONOMIC UNCERTAINTY (TCUOP)	-	-	-
TRANSFER TO CPFM CONSTRUCTION ACCOUNT	-	1,070,000	1,200,000
SUB-TOTAL	14,171,121	18,106,466	22,027,400
ENDING FUND BALANCE	6,693,658	8,063,401	11,082,292

TITAN STUDENT CENTERS UNIVERSITY- HELD RESERVES

Additional reserves supporting the Titan Student Union and Student Recreation Center are maintained within university-managed auxiliary structures.

- **Economic Uncertainty Reserve:** Covers approximately 6–9 months of operating expenses.
- **Repair and Replacement Reserve:** Funds maintenance and capital improvements.
- **Catastrophic Events Reserve:** Addresses unexpected operational disruptions.

Reserve Fund Balance

TITAN STUDENT CENTERS

RESERVE FUND BALANCES	BALANCE 06/30/2025	PROJECTED BALANCE 06/30/2026	PROJECTED BALANCE 6/30/2027	Reserve Requirements	Unfunded
Repair & Replacement Fund (TCUMR)	8,746,653	9,470,018	10,470,018	13,351,438	2,881,420
Catastrophic Fund (TCUCE)	4,849,511	4,849,511	5,849,511	13,264,225	7,414,714
Economic Uncertainty Fund (TCUOP)	3,000,000	3,000,000	4,500,000	7,311,304	2,811,304
Equipment Replacement - Local Reserve	290,000	290,000	468,000	514,800	46,800
TOTAL RESERVE	16,886,164	17,609,529	21,287,529	34,441,767	13,154,238

2026-2027 Proposed Budget

TITAN STUDENT CENTERS

INCOME	FY25-26 Budget	FY26-27 Proposed	Variance	%
Campus Reimbursement	380,000	380,000	-	0%
Gift/Donation Income	120,000	-	(120,000)	-100%
Grant Income	-	90,000	90,000	100%
Interest Income	250,000	300,000	50,000	20%
Lease/Rental Income	379,905	400,000	20,095	5%
Membership Fee	200,000	200,000	-	0%
Merchandise Sales	1,640	1,080	(560)	-34%
Miscellaneous Income	10,000	1,000	(9,000)	-90%
Class Registration Fees	411,400	411,912	512	0%
Food Service Charges	215,178	164,000	(51,178)	-24%
Food Service Income	130,000	85,000	(45,000)	-35%
Ticket Sales	255,500	223,000	(32,500)	-13%
Guest Pass Income	25,000	35,000	10,000	40%
Member Services	24,000	30,000	6,000	25%
Billiards Income	37,500	45,000	7,500	20%
Bowling Income	68,000	75,000	7,000	10%
Electronic Games Income	12,000	12,000	-	0%
Gaming Income	85,000	94,500	9,500	11%
Equipment Rental Income	10,000	10,000	-	0%
TOTAL INCOME	2,615,123	2,557,492	(57,631)	-2%

2026-2027 Proposed Budget

TITAN STUDENT CENTERS

EXPENSES	FY25-26 Budget	FY26-27 Proposed	Variance	%
Wages Staff	3,339,857	3,922,087	582,230	17%
Wages Student	3,039,007	3,289,359	250,352	8%
Benefits Full Time	1,370,478	1,614,975	244,497	18%
Benefits Part Time	134,151	145,264	11,113	8%
Commissions Expense	11,000	11,000	-	0%
Contract Services	1,097,971	1,520,276	422,305	38%
Contract Wages	69,600	75,000	5,400	8%
Copier Usage	7,680	5,500	(2,180)	-28%
Credit Card Fees	48,448	59,000	10,552	22%
Custodial Services	1,056,500	1,106,110	49,610	5%
Custodial Supplies	98,000	90,000	(8,000)	-8%
Contingency	250,000	150,000	(100,000)	-40%
FP -Cost of Food and Donated Food	117,000	130,000	13,000	11%
Furn/Fixture/Equip Expense	118,500	214,900	96,400	81%
Hardware Purchases	28,000	40,000	12,000	43%
Hospitality	240,180	274,450	34,270	14%
Indirect Expense	1,675,000	2,300,000	625,000	37%
Insurance	365,153	422,000	56,847	16%
Lodging/Meals	35,000	15,000	(20,000)	-57%
Membership/Dues/Registration Expense	31,057	29,072	(1,985)	-6%
Merchandise For Resale	250	750	500	200%
Phone	17,220	14,400	(2,820)	-16%
Postage/Shipping	250	1,050	800	320%
Printing And Advertising	62,200	61,300	(900)	-1%
Prizes (Contest Awards)	-	5,150	5,150	100%
Professional Services	1,026,000	1,097,250	71,250	7%
Promotional Items	272,800	307,800	35,000	13%
Rentals for Special Events	365,000	440,000	75,000	21%
Repair & Maintenance Labor/Services	196,500	179,500	(17,000)	-9%
Software Subscription	181,861	203,136	21,275	12%
Staff Development	15,520	17,970	2,450	16%
Supplies	429,700	430,380	680	0%
Transportation/Mileage/Tolls/Parking	29,650	37,450	7,800	26%
Travel Flights	60,000	60,000	-	0%
Utilities	830,000	715,000	(115,000)	-14%
Vehicle Expense	15,200	17,700	2,500	16%
Minor Construction	135,000	135,000	-	0%
Depreciation Expense	468,000	468,000	-	0%
Amortization - Leasehold Improvement	-	30,000	30,000	100%
State Licenses, State Taxes & State Fees	-	3,000	3,000	100%
TOTAL EXPENSES	17,237,733	19,638,829	2,401,096	14%
Student Fees	14,622,610	17,081,337	2,458,727	17%

2026-2027 Proposed Budget

TITAN STUDENT CENTERS

INCOME	Titan Student Union	General & Administration	Student Programs & Engagement -TS	Titan Recreation	Building Engineering	ASWI	Total
Campus Reimbursement	130,000	-	250,000	-	-	-	380,000
Gift/Donation Income	-	-	-	-	-	-	-
Grant Income	90,000	-	-	-	-	-	90,000
Interest Income	-	300,000	-	-	-	-	300,000
Lease/Rental Income	325,000	24,000	-	51,000	-	-	400,000
Membership Fee	-	-	-	200,000	-	-	200,000
Merchandise Sales	80	-	-	1,000	-	-	1,080
Miscellaneous Income	-	-	-	1,000	-	-	1,000
Personnel Service (Income)	-	-	-	-	-	-	-
Class Registration Fees	-	-	-	411,912	-	-	411,912
Food Service Charges	-	-	-	-	164,000	-	164,000
Food Service Income	75,000	-	10,000	-	-	-	85,000
Ticket Sales	3,000	-	220,000	-	-	-	223,000
Guest Pass Income	-	-	-	35,000	-	-	35,000
Member Services	-	-	-	30,000	-	-	30,000
Billiards Income	45,000	-	-	-	-	-	45,000
Bowling Income	75,000	-	-	-	-	-	75,000
Electronic Games Income	12,000	-	-	-	-	-	12,000
Gaming Income	94,500	-	-	-	-	-	94,500
Equipment Rental Income	-	-	-	10,000	-	-	10,000
Grand Total	849,580	324,000	480,000	739,912	164,000	-	2,557,492

2026-2027 Proposed Budget

TITAN STUDENT CENTERS

EXPENSES	Titan Student Union	General & Administration	Student Programs & Engagement - TS	Titan Recreation	Building Engineering	ASWI	Total
Wages Staff	160,115	3,542,522	-	-	-	219,450	3,922,087
Wages Student	904,859	423,000	250,000	1,537,000	84,525	89,975	3,289,359
Benefits Full Time	65,647	1,460,000	-	-	-	89,328	1,614,975
Benefits Part Time	38,978	18,685	10,250	69,502	3,800	4,049	145,264
Commissions Expense	11,000	-	-	-	-	-	11,000
Contract Services	19,200	-	85,460	7,000	381,000	1,027,616	1,520,276
Contract Wages	-	75,000	-	-	-	-	75,000
Copier Usage	1,000	1,000	-	2,500	1,000	-	5,500
Credit Card Fees	28,500	-	-	30,500	-	-	59,000
Custodial Services	9,500	-	-	-	1,096,610	-	1,106,110
Custodial Supplies	-	-	-	-	90,000	-	90,000
Contingency	-	150,000	-	-	-	-	150,000
E0 1000 Expense	-	-	-	-	-	-	-
FP -Cost of Food and Donated Food	130,000	-	-	-	-	-	130,000
Furn/Fixture/Equip Expense	42,400	6,000	-	40,000	106,500	20,000	214,900
Gift Expense	-	-	-	-	-	-	-
Hardware Purchases	-	40,000	-	-	-	-	40,000
Hospitality	2,550	15,500	217,000	26,400	3,000	10,000	274,450
In-Kind Expenses	-	-	-	-	-	-	-
Indirect Expense	-	2,300,000	-	-	-	-	2,300,000
Insurance	11,000	345,000	-	66,000	-	-	422,000
Lease Expenses	-	-	-	-	-	-	-
Lodging/Meals	-	-	-	15,000	-	-	15,000
Membership/Dues/Registration Expense	6,250	-	3,500	17,322	2,000	-	29,072
Merchandise For Resale	750	-	-	-	-	-	750
Miscellaneous Expense	-	-	-	-	-	-	-
Phone	3,400	1,400	600	6,500	2,500	-	14,400
Postage/Shipping	50	-	-	-	1,000	-	1,050
Printing And Advertising	5,800	1,000	33,600	14,900	-	6,000	61,300
Prizes (Contest Awards)	5,150	-	-	-	-	-	5,150
Professional Services	-	-	931,500	65,750	-	100,000	1,097,250
Promotional Items	16,500	38,000	171,000	32,300	-	50,000	307,800
Rentals for Special Events	-	-	372,000	25,000	-	43,000	440,000
Repair & Maintenance Labor/Services	30,500	2,500	-	53,500	93,000	-	179,500
Software Subscription	58,410	59,975	-	67,500	17,251	-	203,136
Staff Development	1,750	-	-	11,220	5,000	-	17,970
Supplies	44,150	55,730	64,500	149,000	102,000	15,000	430,380
Transportation/Mileage/Tolls/Parking	100	-	200	21,650	500	15,000	37,450
Travel Flights	-	-	-	-	-	60,000	60,000
Utilities	-	650,000	-	-	65,000	-	715,000
Vehicle Expense	3,000	1,200	-	5,500	8,000	-	17,700
Minor Construction	-	-	-	-	135,000	-	135,000
Amortization - Leasehold Improvement	-	30,000	-	-	-	-	30,000
State Licenses, State Taxes & State Fees	-	3,000	-	-	-	-	3,000
Depreciation Expense	-	468,000	-	-	-	-	468,000
Grand Total	1,600,559	9,687,512	2,139,610	2,264,044	2,197,686	1,749,418	19,638,829
Student Fees	750,979	9,363,512	1,659,610	1,524,132	2,033,686	1,749,418	17,081,337

Department Budgets Titan Student Union

TITAN STUDENT CENTERS

EXPENSES	UCC	TBB	Information Services	Art and Exhibits	Food Pantry	Esports	TSUOPS	Total
Campus Reimbursement	-	-	-	-	130,000	-	-	130,000
Gift/Donation Income	-	-	-	-	-	-	-	-
Grant Income	-	-	-	-	90,000	-	-	90,000
Lease/Rental Income	325,000	-	-	-	-	-	-	325,000
Merchandise Sales	-	80	-	-	-	-	-	80
Food Service Charges	-	-	-	-	-	-	-	-
Food Service Income	-	-	-	-	-	-	75,000	75,000
Ticket Sales	-	-	3,000	-	-	-	-	3,000
Billiards Income	-	45,000	-	-	-	-	-	45,000
Bowling Income	-	75,000	-	-	-	-	-	75,000
Electronic Games Income	-	12,000	-	-	-	-	-	12,000
Gaming Income	-	80,000	-	-	-	14,500	-	94,500
GRAND TOTAL	325,000	212,080	3,000	-	220,000	14,500	75,000	849,580

EXPENSES	UCC	TBB	Information Services	Art and Exhibits	Food Pantry	Esports	TSUOPS	Total
Wages Staff	-	-	-	-	160,115	-	-	160,115
Benefits Full Time	-	-	-	-	65,647	-	-	65,647
Wages Student	37,569	116,673	75,000	42,250	225,258	10,430	397,679	904,859
Benefits Part Time	1,503	5,250	1,875	1,901	10,136	417	17,896	38,978
Commissions Expense	-	11,000	-	-	-	-	-	11,000
Contract Services	-	19,200	-	-	-	-	-	19,200
Copier Usage	1,000	-	-	-	-	-	-	1,000
Credit Card Fees	17,000	10,000	-	-	-	1,500	-	28,500
Custodial Services	9,500	-	-	-	-	-	-	9,500
FP -Cost of Food and Donated Food	-	-	-	-	130,000	-	-	130,000
Furn/Fixture/Equip Expense	2,500	2,000	-	1,000	1,000	900	35,000	42,400
Gift Expense	-	-	-	-	-	-	-	-
Hospitality	200	200	-	1,500	200	200	250	2,550
Insurance	11,000	-	-	-	-	-	-	11,000
Membership/Dues/Registration Expense	-	250	-	-	-	-	6,000	6,250
Merchandise For Resale	-	150	600	-	-	-	-	750
Phone	480	840	500	100	480	-	1,000	3,400
Postage/Shipping	-	-	-	-	-	-	50	50
Printing And Advertising	200	700	-	900	2,000	-	2,000	5,800
Prizes (Contest Awards)	-	-	-	2,150	-	3,000	-	5,150
Professional Services	-	-	-	-	-	-	-	-
Promotional Items	-	4,000	-	2,500	10,000	-	-	16,500
Repair & Maintenance Labor/Services	-	3,000	-	1,500	1,000	-	25,000	30,500
Software Subscription	35,644	1,716	-	-	10,550	-	10,500	58,410
Staff Development	-	-	-	-	-	-	1,750	1,750
Supplies	400	8,250	2,500	10,000	6,000	500	16,500	44,150
Transportation/Mileage/Tolls/Parking	50	-	-	-	50	-	-	100
Vehicle Expense	-	-	-	-	3,000	-	-	3,000
GRAND TOTAL	117,046	183,229	80,475	63,801	625,436	16,947	513,625	1,600,559

Department Budgets TSC Administration

TITAN STUDENT CENTERS

INCOME	Administration	Information Technology	Communication and Marketing	Total
Interest Income	300,000	-	-	300,000
Lease/Rental Income	24,000	-	-	24,000
GRAND TOTAL	324,000	-	-	324,000

EXPENSES	Administration	Information Technology	Communication and Marketing	Total
Wages Staff	3,542,522	-	-	3,542,522
Wages Student	6,000	70,000	347,000	423,000
Benefits Full Time	1,460,000	-	-	1,460,000
Benefits Part Time	270	2,800	15,615	18,685
Contract Services	-	-	-	-
Contract Wages	-	75,000	-	75,000
Copier Usage	-	-	1,000	1,000
Contingency	150,000	-	-	150,000
Furn/Fixture/Equip Expense	6,000	-	-	6,000
Hardware Purchases	-	40,000	-	40,000
Hospitality	15,000	-	500	15,500
Indirect Expense	2,300,000	-	-	2,300,000
Insurance	345,000	-	-	345,000
Membership/Dues/Registration Expense	-	-	-	-
Phone	500	900	-	1,400
Printing And Advertising	-	-	1,000	1,000
Professional Services	-	-	-	-
Promotional Items	18,000	-	20,000	38,000
Rentals for Special Events	-	-	-	-
Repair & Maintenance Labor/Services	-	2,500	-	2,500
Repair & Maintenance Supplies	-	-	-	-
Software Subscription	-	50,000	9,975	59,975
Supplies	34,730	1,000	20,000	55,730
Utilities	650,000	-	-	650,000
Amortization - Leasehold Improvement	30,000	-	-	30,000
State Licenses, State Taxes & State Fees	3,000	-	-	3,000
Vehicle Expense	1,200	-	-	1,200
Depreciation Expense	468,000	-	-	468,000
GRAND TOTAL	9,030,222	242,200	415,090	9,687,512

Department Budgets Student Programs & Engagement - TS

TITAN STUDENT CENTERS

INCOME	Student Programming	Speaker Series	Farmers Market	Fall Concert	Spring Concert	Total
Campus Reimbursement	-	250,000	-	-	-	250,000
Food Service Income	-	-	10,000	-	-	10,000
Gift/Donation Income	-	-	-	-	-	-
Ticket Sales	-	-	-	95,000	125,000	220,000
GRAND TOTAL	-	250,000	10,000	95,000	125,000	480,000

EXPENSES	Student Programming	Speaker Series	Farmers Market	Fall Concert	Spring Concert	Total
Wages Student	250,000	-	-	-	-	250,000
Benefits Part Time	10,250	-	-	-	-	10,250
Contract Services	3,300	-	2,160	-	80,000	85,460
Hospitality	162,500	4,500	-	25,000	25,000	217,000
Membership/Dues/Registration Expense	3,500	-	-	-	-	3,500
Phone	600	-	-	-	-	600
Printing And Advertising	12,600	1,500	1,500	8,000	10,000	33,600
Professional Services	156,500	300,000	-	175,000	300,000	931,500
Promotional Items	107,500	25,000	3,500	20,000	15,000	171,000
Rentals for Special Events	110,000	10,000	-	112,000	140,000	372,000
Supplies	43,000	-	1,500	10,000	10,000	64,500
Transportation/Mileage/Tolls/Parking	-	200	-	-	-	200
GRAND TOTAL	859,750	341,200	8,660	350,000	580,000	2,139,610

Department Budgets Titan Recreation

TITAN STUDENT CENTERS

INCOME	SRCOPS	Membership Operations	Wellness-SRC	Fitness Programs	Personal Training	Aquatics	Rock Wall	Intramural	Titan Youth	Learn to Swim	Red Cross	Outdoor Adventures	Total
Class Registration Fees	-	15,000	-	10,000	25,000	-	700	42,500	210,000	38,712	10,000	60,000	411,912
Equipment Rental Income	-	-	-	-	-	-	-	-	-	-	-	10,000	10,000
Guest Pass Income	-	35,000	-	-	-	-	-	-	-	-	-	-	35,000
Lease/Rental Income	-	46,000	-	-	-	-	5,000	-	-	-	-	-	51,000
Membership Fee	-	200,000	-	-	-	-	-	-	-	-	-	-	200,000
Member Services	-	30,000	-	-	-	-	-	-	-	-	-	-	30,000
Merchandise Sales	-	1,000	-	-	-	-	-	-	-	-	-	-	1,000
Miscellaneous Income	-	1,000	-	-	-	-	-	-	-	-	-	-	1,000
Grand Total	-	328,000	-	10,000	25,000	-	5,700	42,500	210,000	38,712	10,000	70,000	739,912

EXPENSES	SRCOPS	Membership Operations	Wellness-SRC	Fitness Programs	Personal Training	Aquatics	Rock Wall	Intramural	Titan Youth	Learn to Swim	Red Cross	Outdoor Adventures	Total
Wages Student	257,000	175,000	50,000	108,000	40,000	185,000	150,000	270,000	180,000	30,000	7,000	85,000	1,537,000
Benefits Part Time	10,537	7,000	2,000	4,860	1,600	8,325	6,000	10,800	13,500	1,200	280	3,400	69,502
Contract Services	-	-	-	-	-	-	7,000	-	-	-	-	-	7,000
Copier Usage	2,500	-	-	-	-	-	-	-	-	-	-	-	2,500
Credit Card Fees	25,000	-	-	-	-	-	-	-	3,500	2,000	-	-	30,500
Furn/Fixture/Equip Expense	20,000	1,000	-	5,000	3,000	-	6,000	-	-	-	-	5,000	40,000
Hospitality	21,500	-	1,200	-	500	-	-	-	1,200	-	-	2,000	26,400
Insurance	41,000	-	-	-	-	-	-	25,000	-	-	-	-	66,000
Lease Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-
Lodging/Meals	-	-	-	-	-	-	-	-	-	-	-	15,000	15,000
Membership/Dues/Registration Expense	4,500	2,697	-	-	-	-	-	125	-	-	7,500	2,500	17,322
Phone	6,500	-	-	-	-	-	-	-	-	-	-	-	6,500
Printing And Advertising	1,000	5,000	1,200	500	-	500	500	3,000	1,200	1,000	-	1,000	14,900
Professional Services	43,500	-	5,000	10,000	750	-	-	-	4,000	-	-	2,500	65,750
Promotional Items	-	10,500	1,500	-	-	1,500	2,800	3,000	10,000	1,000	-	2,000	32,300
Rentals for Special Events	-	-	-	-	-	5,000	-	-	5,000	-	-	15,000	25,000
Repair & Maintenance Labor/Services	45,000	-	-	-	-	5,000	3,500	-	-	-	-	-	53,500
Software Subscription	15,000	48,000	-	-	-	-	-	-	3,500	-	-	1,000	67,500
Staff Development	1,720	-	-	2,500	250	-	2,000	150	600	1,500	-	2,500	11,220
Supplies	45,000	20,000	5,000	5,000	2,500	12,500	7,500	35,000	8,000	1,000	2,500	5,000	149,000
Transportation/Mileage/Tolls/Parking	500	-	-	-	-	-	500	150	4,500	4,000	-	12,000	21,650
Vehicle Expense	-	-	-	-	-	-	-	-	-	-	-	5,500	5,500
Grand Total	540,257	269,197	65,900	135,860	48,600	217,825	185,800	347,225	235,000	41,700	17,280	159,400	2,264,044

Department Budgets Building Engineering

TITAN STUDENT CENTERS

	Building Engineering Operations	Food Service	Union Building	Rec Center	Total
INCOME					
Food Service Charges	-	164,000	-	-	164,000
GRAND TOTAL	-	164,000	-	-	164,000

	Building Engineering Operations	Food Service	Union Building	Rec Center	Total
EXPENSES					
Wages Student	84,525	-	-	-	84,525
Benefits Part Time	3,800	-	-	-	3,800
Contract Services	5,000	57,000	250,000	69,000	381,000
Copier Usage	1,000	-	-	-	1,000
Custodial Services	-	30,000	661,820	404,790	1,096,610
Custodial Supplies	-	-	70,000	20,000	90,000
Furn/Fixture/Equip Expense	1,500	-	60,000	45,000	106,500
Hospitality	3,000	-	-	-	3,000
Membership/Dues/Registration Expense	2,000	-	-	-	2,000
Phone	2,500	-	-	-	2,500
Postage/Shipping	1,000	-	-	-	1,000
Repair & Maintenance Labor/Services	-	9,000	40,000	44,000	93,000
Software Subscription	17,251	-	-	-	17,251
Staff Development	5,000	-	-	-	5,000
Supplies	3,000	3,000	75,000	21,000	102,000
Transportation/Mileage/Tolls/Parking	500	-	-	-	500
Utilities	-	65,000	-	-	65,000
Vehicle Expense	8,000	-	-	-	8,000
Minor Construction	-	-	75,000	60,000	135,000
GRAND TOTAL	138,076	164,000	1,231,820	663,790	2,197,686

Department Budgets ASI Student Wellness Initiative (ASWI)

TITAN STUDENT CENTERS

EXPENSES	ASWI	Total
Wages Staff	219,450	219,450
Wages Student	89,975	89,975
Benefits Full Time	89,328	89,328
Benefits Part Time	4,049	4,049
Contract Services	1,027,616	1,027,616
Hospitality	10,000	10,000
Printing And Advertising	6,000	6,000
Professional Services	100,000	100,000
Promotional Items	50,000	50,000
Supplies	15,000	15,000
Transportation/Mileage/Tolls/Parking	15,000	15,000
Travel Flights	60,000	60,000
GRAND TOTAL	1,749,418	1,749,418



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